

Austria	100.00	100.00	100.00	100.00	100.00
Belgium	100.00	100.00	100.00	100.00	100.00
Canada	100.00	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00	100.00
USA	100.00	100.00	100.00	100.00	100.00

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

ISRAEL

More money to go on settlements

Page 5

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Friday December 27 1991

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## World News

## Business Summary

### Clean-ups may cost UK landowners \$1.8m an acre

Owners of UK land contaminated by pollution could face clean-up costs of between \$100,000 and \$1m (£1.8m) an acre, under regulations to be enforced in the new year, according to a report. Companies could be liable for the cost of clearing the effects of "noxious gases or liquids" from the soil, even if the pollution occurred many years ago and they were not responsible for causing it. Page 7

**Kenyan resignation** Kenyan cabinet minister Mwai Kibaki said he had quit as health minister over President Daniel arap Moi's decision to halt an inquiry into the murder of a former foreign minister, and over evidence of election-rigging. Page 8

**Militants attack train** At least 47 people were killed and 40 injured when suspected Sikh militants stopped a train in Ludhiana district, in troubled Punjab, and opened fire on passengers. Page 9

**Algerian elections** Algerians went to the polls in the North African nation's first free parliamentary elections that could end three decades of one-party rule and bring Islamist fundamentalists to power. Page 10

**Bahktiar case extradition** A French magistrate has started extradition proceedings for an Iranian arrested in Switzerland in connection with the murder of former Iranian prime minister Shapour Bahktiar, the justice ministry said. Page 11

**Fire-bombs kill 11** Kurdish rebels challenging Turkey's new government have taken their war to the cities with a fire-bomb attack on an Istanbul shop which killed 11 civilians. Page 12

**IRA truce ends** Security forces in Northern Ireland were bracing themselves for a resumption of the Irish Republican Army's campaign of violence after its three-day Christmas truce expired at midnight last night. Economic and human cost of terrorism. Page 13

**Indian ferry disasters** Seventy-one people were missing and feared drowned after three overcrowded ferry boats capsized in bad weather in India's West Bengal state. Only two bodies had been recovered despite a search of the area, about 200km north of Calcutta. Page 14

**N Korea to sign treaty** North Korea declared Thursday it will sign a treaty allowing international inspection of its nuclear facilities. South Korean officials said. North Korea also declared that it would not possess facilities for nuclear reprocessing and uranium enrichment. Page 15

**Desalegn falls from grace** Rastafarian Desalegn Gebreyohannes failed to achieve a record fifth win in the King George VI Race Chase at Kempton Park, near London. Desalegn, as he is known to fans, fell at the third last fence and, although unhurt, was retired. The race was won by French-trained The Fellow at 10-1. Page 16

### France clears Agnelli's FF5.6bn bid for Exor

Agnelli family of Italy has been cleared by France's stock market authorities to bid FF5.6bn (\$1.05bn) for Exor, the holding company which controls mineral water company Perrier. The move came after French regulators said Exor need not, after all, bid for two-thirds control of Perrier. Page 13

**BRITISH TELECOM** The government plans to sell the rest of its holding in British Telecom at the earliest opportunity if it keeps power after next year's general election. Page 13; Lex, Page 13

**ISUZU** Japanese vehicle maker in which General Motors of the US holds a 37.4 per cent stake, has suspended dividend payments after plunging into the red. It posted an annual taxable loss of ¥48.38bn (\$382.4m), compared with a profit of ¥15.57bn last year. Beforehand they accepted the resignations of Mr Victor Geraschenko, the chairman of the state bank (Gosbank), and other Union officials. Page 15

**US COMMERCE** President George Bush nominated businessman Barbara Franklin to become secretary of the Commerce Department. She will replace Robert Mosbacher, who is quitting to head the president's re-election campaign. Page 15

**MIDLAND BANK** plans to hand more powers back to individual local managers, chief executive Brian Pearce said. He blames some of British banks' problems on their tendency to centralise decision-making. Page 13

**IBM of the US**, the world's biggest computer company, has agreed to supply Japanese electronics group Hitachi with its latest Japanese language personal computers for sale. The deal helps IBM's efforts to achieve wider market acceptance in Japan for a derivative of its M3-D5 operating system. Page 15

**LLOYD'S OF LONDON** insurance market has struck one of the biggest contracts with an overseas party for reinsurance. Syndicates managed by Merrett group, one of the biggest Lloyd's agencies, paid \$75m to reinsure a slice of US liability exposures with Centre Re, subsidiary of Swiss insurer Zurich. Page 7

**FRENCH DOCKERS** began a 48-hour strike at big ports in protest against a government plan to reorganise working practices. Page 14

**LASMO**, UK oil and gas group which recently took over low oil group Ukrtrans, plans to set up Ultramar Canada as a separate concern as a first step towards disengaging from downstream activity. Page 14

**BULLERS**, loss-making UK giftware maker, had its shares suspended at 2.5p as some of its creditors agreed to convert its debts into equity and subscribe for new shares. Page 14

**TELEFONICA** of Argentina shares gained 4.4 per cent to Australis 2,570 as the newly privatised Argentine telephone company made its debut on the Buenos Aires bourse. Page 14

## Old regime's institutions disappear Stresses threaten unity of former Soviet republics

By John Lloyd in Moscow

THE LAST Soviet institutions slid into oblivion yesterday as the tensions foreboded by Mr Mikhail Gorbachev, in his last speech as Soviet leader, began to break the thin threads of unity between the republics of the former Soviet Union.

The Russian flag, raised above the Kremlin in place of the Red Flag on Wednesday night immediately after his resignation speech, fluttered over the Union Supreme Soviet as two dozen deputies of the Chamber of the Republics - the upper house - hastily voted themselves out of office.

Beforehand they accepted the resignations of Mr Victor Geraschenko, the chairman of the state bank (Gosbank), and other Union officials.

Clashes are already occurring between the Russian authorities and those of Ukraine, the next largest republic in the Commonwealth of Independent States - which replaced the Soviet Union - and the most suspicious of a continuing rule from Moscow under a new guise.

As the US, EC and Germany moved swiftly to recognise Russia as the successor to the Soviet Union, Mr Vladimir Shlyaposhnikov, press secretary to Ukrainian President Leonid Kravchuk, said in an interview with the Reuters agency that Ukraine was disavowing Russia's role as the legal successor to the Soviet Union.

Mr Kravchuk has spoken of "democratic principles". He also said last night that he wants to meet soon with President Boris Yeltsin of Russia. "I think it is important. He thinks it's important. No date was set," Mr Bush said.

Germany moved swiftly to grant diplomatic recognition to Russia in place of the former Soviet Union, and also recognised Ukraine.

Recognition of the remaining 10 republics of the union will follow as soon as they agree to comply with European Community conditions of respect for human rights, for national minorities, and for existing borders, a foreign ministry spokesman said.

In Britain, Mr Douglas Hogg, the foreign secretary, will meet senior officials today to review the question of official recognition for the newly-independent Commonwealth states. Yesterday, officials said the UK government was likely to examine first the cases of Ukraine, Byelorussia and Kazakhstan to see whether they had agreed to conform to the criteria ham-

**"Back in 1917 they said we would have a shining future. Now they say it was all a lie!"** Gillian Tett talks to a centenarian who has lived through two world wars and four Russian revolutions. Page 12

Gorbachev goes. Pages 2, 3 and 4

Editorial comment. Page 10

his state's dismay at the apparent transfer of power from one Moscow government to the next. He said this was at odds with Commonwealth agreements at inaugural meetings in Minsk and the Kazakh capital, Alma Ata. Mr Shlyaposhnikov said Mr Kravchuk was "clarifying those agreements".

On Christmas Day Mr Kravchuk said in an interview with Reuters that strategic nuclear forces on Ukrainian territory would be disarmed. This would effectively deny their use to the Russian president, Mr Boris Yeltsin, who has taken over control of the nuclear "button".

Defence ministers of the new Commonwealth met yesterday in Moscow to map out a joint military policy. They are concerned to overcome an impasse

about what kind of army to create and what to do with the former Soviet Union's nuclear arsenal of 30,000 warheads.

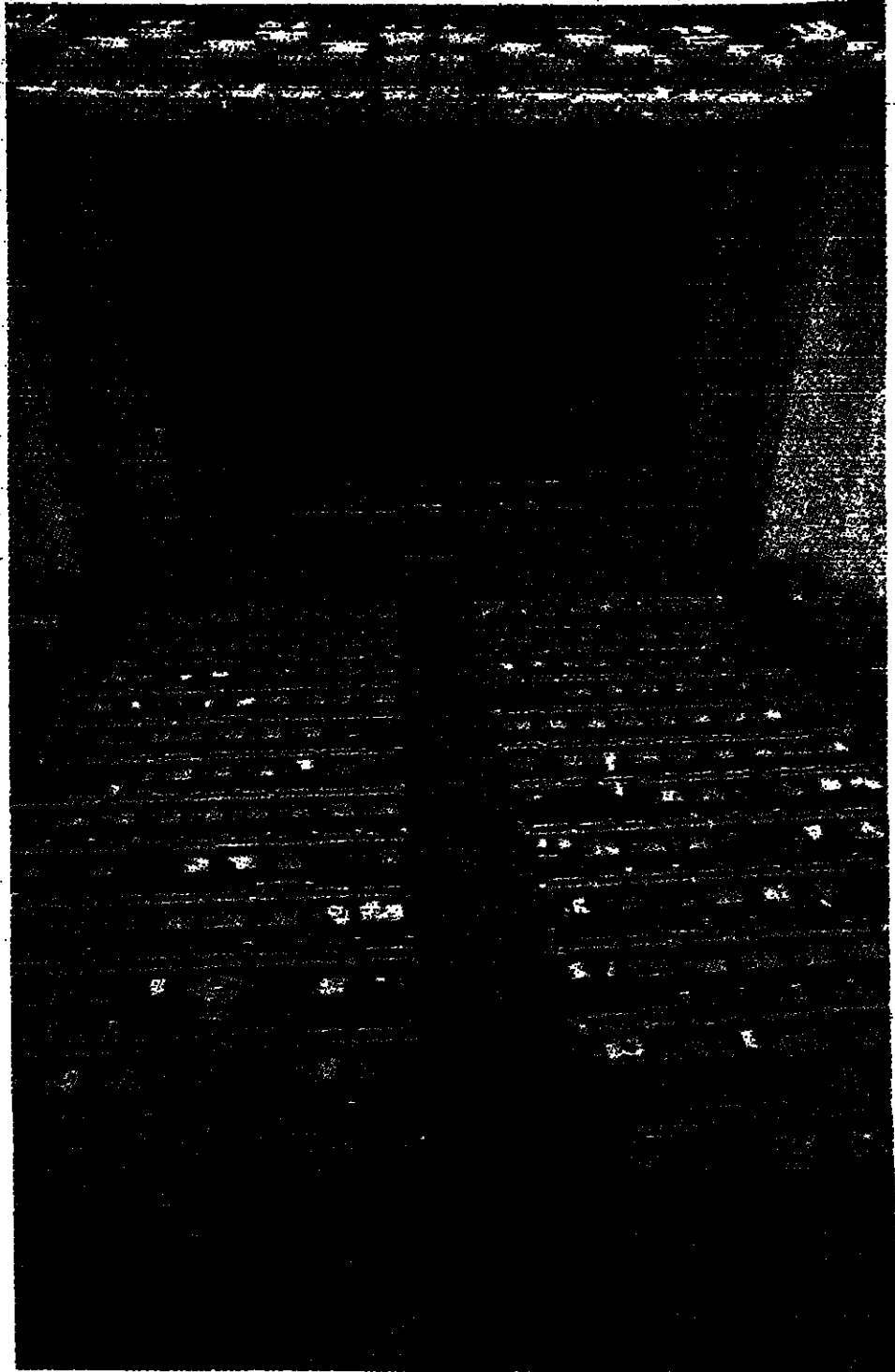
Kazakhstan has objected to the original plan, under which it, Ukraine and Byelorussia would destroy their nuclear weapons and leave Russia as the only nuclear republic. Tass news agency said ministers would take new proposals to a Commonwealth summit in the Byelorussian capital Minsk next Monday.

There was also disagreement on the economic front. Mr Vladimir Lanovoy, the Ukrainian minister of state, said Russian ministers at a meeting in Moscow on Tuesday had confronted other republics with an ultimatum that they would raise prices on January 2 - but would not print banknotes to cope with increased demand.

The Russian government has published a resolution on price rises, decreasing "free prices based on demand and supply" for most goods, except for basics, children's food and medicines.

In the southern republic of Georgia there was a lull in the fighting between government and opposition forces which has claimed at least 40 lives since Sunday.

At a reception for journalists yesterday, Mr Gorbachev, who had wanted in his brief speech of the "runaway" effects of a "collapse of statehood", said he would take a three week break to consider his future role.



Kra's end: few members of the Union's Supreme Soviet were at yesterday's final session

## Bush moves to set up links with republics

THE US began setting up links with the republics of the former Soviet Union yesterday after President George Bush said he would recognise Russia and five other republics, writes George Graham in Washington and Our Foreign Staff.

President Bush acknowledged the independence of the remaining republics but said he would not establish full diplomatic ties until they had committed themselves to "responsible security policies

and democratic principles". He also said last night that he wants to meet soon with President Boris Yeltsin of Russia. "I think it is important. He thinks it's important. No date was set," Mr Bush said.

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pered out at an EC foreign ministers' meeting last week.

From capitals across the world both former cold war foes and third world allies praised Mr Mikhail Gorbachev for his political achievements and integrity. Only China attacked the former Soviet president, accusing him of abandoning socialism and fomenting political chaos.

President Bush, in a televised address on Christmas night, said the US "recognises and welcomes the emergence

of a free, independent and democratic Russia led by its courageous president, Boris Yeltsin".

Hailing the demise of the Soviet Union as "a victory for democracy and freedom", Mr Bush said the US would also support Russia's claim to take over the Soviet Union's permanent seat on the United Nations Security Council. The US would also establish diplomatic links with Ukraine, Armenia, Kazakhstan, Byelorussia and Kirghizia.

### Algeria wants Opec meeting on oil quotas

By David Lascelles, Resources Editor

OPEC MEMBERS are considering a call for an emergency meeting following the recent sharp fall in the oil price.

The call has come from Algeria, one of the more hawkish members of the oil group, which expressed concern about prices and said ministers should impose quotas on oil production to prevent a collapse in the market.

Saudi Arabia would have to support Algeria's call if a meeting was to take place, and so far the largest Arab producer has made no comment. Oil market analysts said Saudi Arabia's traditionally moderate stance on oil prices would make it reluctant to view the current state of the oil market as an emergency.

The next official meeting of Opec is scheduled to take place on February 12, when quotas

### Sharp rise in Tokyo balance of trade

By Rachel Johnson and John Hunt in London and Steven Butler in Tokyo

JAPAN'S current account surplus more than quadrupled in November to \$7.26bn compared with \$1.88bn a year ago, but the trade news had little impact on the world's post-Christmas stock and currency markets yesterday.

Japan, the US and France, the only major markets which opened, showed equity gains, but there was little early evidence that the pre-Christmas stock market rally would extend into the new year. Other European markets were closed and movements were exaggerated by thin volumes of trading.

The current account surplus news from Japan emphasised the vulnerability of the dollar, which has come under strain from the wide differentials between US and German interest rates.

In Tokyo, the dollar closed at ¥126.55 and DM1.5065 after opening at ¥126.70 and DM1.5065. In New York, the US currency was at much the same levels at mid-session.

The trade account alone, which excludes invisible items such as insurance and tourism, nearly doubled to \$6.65bn, compared to \$4.43bn.

The sharp rises in Japan's external surpluses are proving a growing embarrassment to Japan, particularly in advance of the visit to Tokyo of Mr George Bush, the US president, who arrives on January 7. However, better-than-expected jobless claims figures helped to prevent the dollar from falling further in New York. The dollar firmed against the mark after opening about one penny below Tuesday's close. It closed in Paris little changed at DM1.525. The Paris bourse rose by 1.15 per cent.

According to a report published today by Legal and General, US interest rates have fallen 40 per cent since the fourth quarter of 1990. The Federal Reserve may have over-stimulated the economy and underestimated the vigour

## Weekend FT

Tomorrow: An exclusive excerpt from Malcolm Bradbury's new novel, Dr Criminate

Sex, drugs and war: the year in sport



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Terrorists: Northern Ireland life this year ended as it began - with IRA bombs. 7	Portugal is about to take on the presidency of the EC. Anibal Cavaco Silva, the prime minister, says EC membership was decisive in the development and modernisation of the country. Page 11
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## MARKETS

<b>US LUNCHTIME RATES</b> Fed Funds: 4 1/4 % 3-mo Treasury Bill: 3.22 % 10Yr Bond: 10 1/2 % yield: 7.50 %	<b>STERLING</b> New York 1mchill: \$1.8865	<b>GOLD</b> New York Comex Feb: \$350.0 (200.3)
<b>DOLLAR</b> DM1.525 SF1.3435 ¥126.65 Tokyo close: ¥126.65	<b>STOCK BRENDS</b> New York 1mchill: 3,003.73 (+12.75) S&P Comp: 401.82 (+2.18) Tokyo: Nikkei 22,555.07 (+93.4)	
London markets close for Boxing Day	Chief price changes yesterday: Page 13	

SELLING PRICE IN IRELAND 80p, IN MALTA 45c

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## GORBACHEV GOES

Seven important chapters that closed during Gorbachev's seven extraordinary years as Soviet leader



## Chinese government fires parting shot Bonn swift to recognise Russia and Ukraine

By Anthony Robinson and Ivo Dawidowicz in London

CHINA yesterday launched a bitter attack on Mr Mikhail Gorbachev, as other governments across the world praised his statesmanship but hastened to recognise Russia as the successor to the defunct Soviet Union.

Xinhua, the official Chinese news agency said Mr Gorbachev, whose resignation on Christmas Day marked the end of the world's first Communist super-power, had abandoned socialism and fomented political chaos, ethnic strife and economic crisis with policies of glasnost, perestroika and political pluralism.

However, the harsh words from Beijing contrasted with warm words from former Cold War foes and third world allies alike. Mr Hans Van Den Broek, Dutch foreign minister, speak-

ing for the European Community, praised Mr Gorbachev for daring policies which had recognised that the time had come to end the partition of Europe. The EC yesterday recognised Russia as the successor state to the old Soviet Union. It also recognised Ukraine and Armenia.

The Community had sought written acceptance of EC policy towards the Yugoslav republics, including compliance with United Nations and Helsinki Final Act commitments to human and ethnic rights, respect for borders and compliance with other international obligations, including nuclear disarmament and non-prolifer-

ation pacts. A statement issued by the EC's Dutch presidency yesterday said it was satisfied that replies received from Armenia and Ukraine contained "the required assurances for recognition". It expected to receive replies from other republics soon, the statement added.

President François Mitterrand paid tribute to Mr Gorbachev for freeing Soviet society, bringing about disarmament and ending the Cold War. "I wish to express my personal gratitude for the work accomplished in the defence of peace and to assure him of my feelings of friendship and best wishes," he said.

In Britain, Mr Douglas Hogg, Foreign Office minister, will meet senior officials today to review the question of official

recognition for the newly-independent Commonwealth states. Officials said the UK government was likely to examine first the cases of the "big three" - Ukraine, Belorussia and Kazakhstan - to see whether they had agreed to conform to the EC criteria.

India, which had long standing trade and military links with the Soviet Union, extended recognition to all 12 of the former Soviet republics, including Georgia which has not yet applied to join the new Commonwealth of Independent States founded last weekend. But the biggest Indian Communist party, mourning the demise of the old Communist state, called the disintegration of the Union "a historically regressive step" and predicted the rebirth of socialism.

The Iranian government, one of several along the southern borders of the old Soviet Union which hope to establish closer ties with the five mainly Moslem republics, was also among the first to recognise Russia and the new republics but omitted Moldova from the list.

Israel, which recently re-established diplomatic relations with the Soviet Union after decades of hostility, was also quick to announce its intention to extend recognition to all the republics. Tel Aviv also made clear that it expected Russia to take over co-sponsorship of the Middle East peace talks which are due to reconvene in Washington on January 7.

In Havana, the Cuban government, too, announced its recognition of the former Soviet republics, including

Georgia. After years of increasingly bitter exchanges between President Fidel Castro and Mr Gorbachev, Cuba now faces further economic privations as Mr Yeltsin has made clear he intends to reduce oil and other supplies to the island further.

In South Africa, President F.W. de Klerk, praised Mr Gorbachev for ending oppressive policies domestically and his withdrawal from regional conflicts in Africa and elsewhere. Soviet "new thinking" in foreign policy led to the withdrawal of Cuban troops from Angola and helped make possible both independence for Namibia and the apartheid reform policies previously blocked partly by white fears of the Soviet-backed Cuban presence in the region.

By Quentin Peel in Bonn

GERMANY yesterday granted diplomatic recognition to Russia and the Ukraine. Recognition of the remaining 10 republics of the union will follow as soon as they agree to comply with EC conditions of respect for human rights, for national minorities, and for existing borders, a foreign ministry spokesman said.

The existing German consulate general in Kiev, the Ukrainian capital, will be upgraded to the status of a full embassy. At the same time Mr Hans-Dietrich Genscher, German foreign minister, gave his support for Russia to take over the Soviet seat in the United Nations Security Council.

The moves came after Chancellor Helmut Kohl issued a statement of fulsome tribute and thanks to President Mikhail Gorbachev within minutes of the Soviet leader's resignation speech on Wednesday.

The prominence given the demise of the Soviet Union, and the departure of its president, underlines the dismay felt in Germany at the disintegration process, and the belief on all sides that without Mr Gorbachev, German unification could never have happened.

"The decisive contributions of Mikhail Gorbachev to German unity, and to the new beginning in relations between our peoples, remain unforgettable," Mr Kohl said. "We Germans - and I personally - owe him a great debt."

Mikhail Gorbachev led his country out of more than 70 years of paralysis and suppression. He made possible the free development of the peoples of

central, east and southern Europe, and strengthened their right to choose their own path of development.

"Without Mikhail Gorbachev, it would have been impossible to overcome the east-west conflict, and to achieve the unparalleled successes of recent years in disarmament, and arms control."

Germany is now torn over how to pursue its relations with the former Soviet republics. There is grave concern in the government at the possibility of further disintegration and confrontation between republics. There remains a deeply felt popular desire to help the emerging nations survive the likely hardship of the current winter and those to come. But there is also a feeling that Germany has already donated more cash and more food than any other industrialised nation, and it is time for others to do more.

Commercial credit has dried up in the wake of the Soviet-made payments crisis and the latest decision by Vnesheconombank to suspend payments of principle on debts. The whole subject of German exports insured by Hermes, the export credit agency, is being reconsidered by the cabinet.

On the other hand, the German government is far more directly concerned about the prospect of economic collapse in the former Soviet Union than the other western industrialised nations, and therefore remains a leader in the campaign for more substantial international assistance to reform the republics' economies.

## Envoy to UK hoists his new colours

By Jimmy Burns

MR BORIS PANKIN was one of the few hard-working men to be found in London yesterday.

He marked his first day as Russian ambassador to the United Kingdom with a hectic round of diplomatic engagements - mainly conducted long-distance over the phone - and a hastily convened press photo-call outside the imposing embassy building in Kensington Palace Gardens.

The photo-call under a clear blue winter sky was to mark the replacement of the red Soviet banner by the Russian red, white, and blue. Although the flag at the embassy had been changed in a discreet ceremony earlier on in the day, Mr Pankin emerged after lunch to emphasise the historic importance of the event.

"I would like to draw your attention to this flag and what this means. It means first of all that the country that you knew as the Soviet Union no longer exists," he declared.

Instead, the embassy would represent Russia and the Commonwealth of Independent States until such time as any individual republic wished to opt for separate diplomatic representation.

The Soviet embassy in London has had its fair share of centralists, unreconstructed Communists and KGB agents, but no large purge of its 35-strong staff seems imminent.

According to Mr Pankin the instructions received from Mr Yeltsin over Christmas were that the embassy should for the time being continue in its functions with the same relatively multi-national structure. Although the majority of staff are Russian like Mr Pankin, there are also three Ukrainians and two Belorussians.

The ambassador's "liberal" credentials mean that for him at least the changes taking place in Moscow could mean business continuing very much as usual. Significantly, he laid emphasis yesterday on the importance of Russian representation within international organisations, including membership of the European Bank for Reconstruction which is based in London.

Mr Pankin left the Communist party last August when, as ambassador to Prague, he was the only Soviet envoy to denounce the attempted coup. He was subsequently appointed foreign minister before being given the London appointment earlier this month in a move that reportedly had the joint approval of both Mr Gorbachev and Mr Yeltsin.

Among those at the London embassy yesterday was Second Secretary Mikhail Shirkolov. A former Communist party official, he seemed anxious to proclaim his allegiance to the new authorities. "I don't think anyone in the staff can say anything for sure about their future here," he confided.

## East Europeans grateful but struggling

By Judy Dempsey, East Europe Correspondent

FOR THE peoples of eastern Europe President Mikhail Gorbachev was the second Soviet liberator in half a century. They had little reason to thank Stalin, who pushed out the Nazi occupiers only to impose Soviet-style totalitarianism. But they have much to thank Mr Gorbachev.

He made it possible for them to regain their identity and sovereignty, without having to replay the bloody street fighting of Berlin, Budapest, Warsaw and Prague which rose hopelessly against a Red Army. In 1989, when people power reasserted itself throughout eastern Europe, Mr Gorbachev ordered the army first to stay in barracks, and then return home. But for all that, the Soviet president has left the region in a state of flux.

The collapse of Comecon and the disintegration of the Soviet Union has robbed them of vital markets to the east. The reluctance of the European Community to ease the transition from the one-party state to the market economy through liberalising trade, has left them with large food surpluses.

The hesitancy of western governments to formulate a long-term policy towards the region has meant that eastern Europe will remain highly volatile for the foreseeable future. In that sense, eastern Europe's release from Leninism and the Red Army has created a dangerous vacuum which potentially could be filled by nationalist, ethnic and economic tensions.

But why, if eastern Europe provided industrial and agri-

cultural goods for Moscow, and a *cordon sanitaire* for Soviet security, did Mr Gorbachev allow the empire to collapse? In 1989, when he came to power, eastern Europe was no longer the monolithic structure which Stalin bequeathed to the Soviet leadership. A fossilised one-party state was confronting the emergence of pockets of civil society.

Nowhere was this more evident than in Poland, where the Communists were unable to stop the Solidarity trade union from submission, and in Hungary, where reform Communists, led by Mr Imre Pozsgay, and Mr Miklos Nemethy, were eroding the party's power base.

As a means of limiting the damage to the Communist establishment, Mr Gorbachev allowed Poland to set up

round-table negotiations in the spring of 1989. What emerged the following August was a system of power-sharing. The understanding from Moscow at that time was that if the Communists retained the crucial Interior and Defence ministries, a reformed Communist system could function. This was a serious miscalculation. What happened in Hungary showed how, once the momentum for change was unleashed, it became impossible to stop the collapse of the entire post-1945 system.

In Budapest, the Communist party was already in a state of decay following the rebuff of June 1989 of Mr Imre Nagy, leader of the crushed 1956 Hungarian uprising. This extraordinary funeral robbed the Communists of any pretence to

historical legitimacy. Thus, in September, after stormy and fruitless negotiations with Mr Erich Honecker, then still East German leader, Hungary decided to let thousands of East Germans flee to the west. The Hungarians were motivated by humanitarian reasons as well as self-interest to the extent that Bonn would reward them. But the consequence of this decision was incalculable. A way around the Berlin Wall had been found.

It was only a matter of time before East Germans, and Czechoslovakians, and Poles, and people's power to topple their own governments from power. The attempt at damage limitation was over. Mr Gorbachev could no longer control the tide of history.

## Sea change that ended up sinking the state

PRESIDENT Mikhail Gorbachev and Mr Eduard Shevardnadze, his foreign minister, transformed Moscow's view of the world and the world's view of Moscow. They co-managed a sea change in Soviet foreign policy from Cold War rivalry to co-operation in all areas, from arms control to the free flow of information and people.

In so doing, however, they undermined the whole strategic and ideological basis on which the Stalinist Soviet Union they inherited. As an enemy the Soviet Union had to be respected. But, in the process of becoming a friend, it lost its identity and ultimately its very existence.

Such an outcome was simply unimaginable at the outset. The initial strategy was to reduce Moscow's economic and military burdens in the third world, broaden diplomatic contacts with the non-Socialist countries, and build great power co-operation on regional issues which would strengthen trust in the crucial area of Soviet foreign policy - the US-Soviet relationship.

It was a policy that made a virtue out of necessity. The conviction had been maturing for years that pouring billions of dollars worth of military equipment and aid into "revolutionary" movements and

governments was not only useless but counter-productive. Ideologically motivated support for self-styled Marxist-Leninist regimes was quietly dropped, or drastically scaled down in the special case of Cuba. In Asia, Vietnam was prodded into leaving Cambodia and the last Soviet troops quit Afghanistan.

The task of improving relations with the economically dynamic "Asian tigers" moved up the agenda. In the Middle East, decades of one-sided military and political support for radical Arab regimes shifted to a more balanced approach. This culminated in Soviet support for UN

resolution 678 which authorised the use of US-led military force to force Moscow's old ally Iraq out of Kuwait, and the restoration of diplomatic relations with Israel.

An early result of the "new thinking" in Soviet foreign policy was the ending of a series of destructive bush wars in Africa. This was sealed by the agreement signed in Washington in December 1988 between Angola, Cuba and South Africa. It led to the withdrawal of Cuban troops from Angola and independence for Namibia under UN supervision, but jointly guaranteed by Moscow and Washington.

Actions like these helped to strengthen the role of the UN and helped cement western faith in the Soviet commitment to improved east-west relations with the rest of the world. This was seen most clearly in the series of increasingly friendly summit meetings, first with an initially sceptical President Ronald Reagan and then with President George Bush. These tended to mark milestones in rapid progress towards nuclear and conventional arms reductions agree-

ments. These included the INF agreement, which rid Europe of intermediate-range nuclear missiles, the treaty on conventional forces in Europe, and a 50 per cent reduction in strategic arms.

Progress in conventional and nuclear arms negotiations was helped by important changes in Soviet doctrine like the move to "strategic sufficiency", instead of offensive superiority, as the basis of Warsaw Pact thinking, and ultimately by Moscow's willingness to give up eastern Europe.

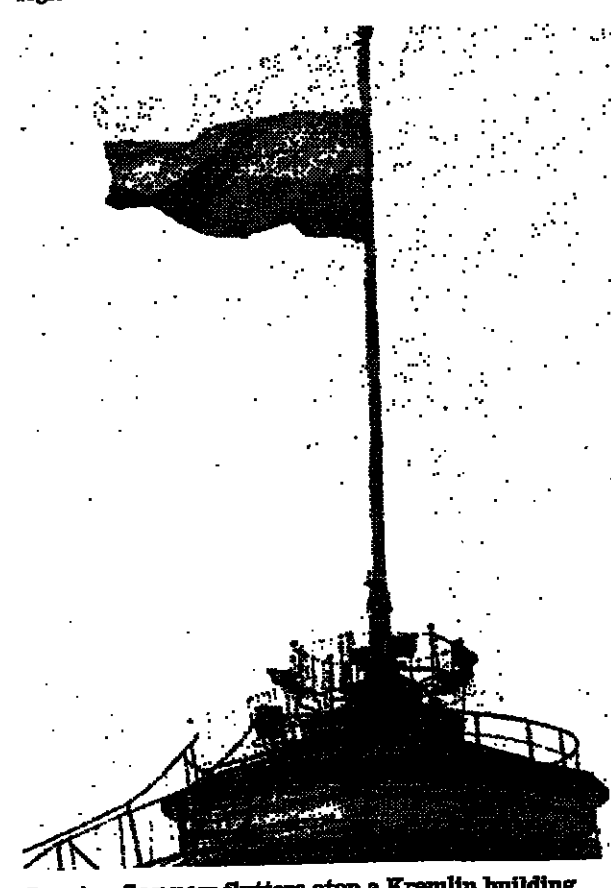
In the better east-west climate investors and western financial institutions like the IMF and the World Bank were enlisted to help reconstruct the Soviet economy. This task which became ever more complex as the collapse of the centrally planned economy coincided with the unravelling of Mr Gorbachev's central power base and as political and economic change took on a momentum of its own.

For most Europeans Mr Gorbachev will be remembered as the man who declined to prop up even reformist Communist regimes in east and central

Europe two years ago. He thus paved the way for the re-unification of Germany and regained sovereignty for all those countries in the region "liberated" in 1945 only to be "Sovietised" by Stalin.

For his historic role in dismantling the legacy of the cold war Mr Gorbachev was awarded the Nobel peace prize in 1990. But by this time internal opposition was building among conservatives who felt betrayed by a foreign policy which gave up so much, in terms of territory, weapons and prestige. His ambivalent stance during the military crackdown in the Baltic states last January reinforced the growing impression of a man no longer in control of events.

The avalanche of change both at home and abroad has finally overtaken him. Responsibility for the longer term consequences of the changes he wrought has passed to the republican leaders. He started the avalanche, but cannot have imagined how far and how fast it would have taken an empire that only six years ago looked so menacing - and likely to stay so for ever.



Russian flag now flutters atop a Kremlin building

## Washington forced to adjust to life without the old certainties

By Lionel Barber in Washington

THE RESIGNATION of President Mikhail Gorbachev opens an unpredictable chapter in US relations with the former Soviet Union. For President George Bush, it means the loss of a familiar, usually friendly, individual who had his finger on the nuclear button. In the coming months, Mr Bush may find himself looking back with nostalgia at the predictability of the past - even the Cold War.

Mr Gorbachev probably did more than anyone else to end the Cold War, and Americans were grateful. At the peak of his powers, perhaps in the twilight of the Reagan administration in 1988, he was hugely popular. His winning smile, his westerner's look, his willingness to "pump the flesh" in a crowd made him that

most potent American commodity, a celebrity.

Mr Gorbachev offered more than style. His speech to the United Nations in December 1988 was an earthshaking, foreshadowing the withdrawal of Soviet forces from eastern Europe and the end of the Communist party's monopoly on power.

Mr Gorbachev told Mr Bush and Mr Ronald Reagan as much, during a meeting that same day on Governor's Island just across from Manhattan; but it took some time for Mr Bush to take him at his word.

Ever fearful of the conservative wing of the Republican party (and nervous about the speed with which Mr Reagan had apparently succumbed to the Soviet leader's

charms), Mr Bush held back. It was left to Mr James Baker, US Secretary of State, to take the lead. And so began an extraordinarily productive relationship between the latter and Mr Eduard Shevardnadze, the Soviet foreign minister.

In less than 18 months, the two men wrapped up, or made vast strides towards ending, much of the Cold War rivalry between the US and Soviet Union: regional conflicts in Angola, Afghanistan, Cambodia, and Nicaragua; complex arms control negotiations such as the strategic arms reduction talks and the

one drawdown was that this relationship became so productive that it blinded the top layer of the administration to the forces of

change inside the Soviet Union. Thus, Mr Boris Yeltsin, the aspiring reformer from Russia, was called a buffoon by one senior US official during his first visit to Washington in 1989. Jokes about Mr Yeltsin's table manners surfaced again during his visit last summer, few saw it as important that Mr Yeltsin, unlike Mr Gorbachev, had faced the voters and won elective office.

The desire to cuddle up to Mr Gorbachev was always justified as part of the geopolitical game, particularly during the Gulf war when Soviet acquiescence in the US-led liberation of Kuwait was seen as vital. Smaller causes were ignored: when the leaders of Lithuania, Latvia and Estonia pressed their case for independence at the White House they were

treated as nuisances. The resignation of Mr Shevardnadze almost exactly a year ago came as a shock. The remaining US illusions disappeared after the abortive putsch last August. For a brief period, Mr Bush sought to prop up Mr Gorbachev and the remnants of central authority, but the overriding reason was concern about the security of the Soviet nuclear arsenal and its 27,000 warheads. Mr Bush, too, felt a sense of loyalty.

In the past three weeks, starting with Ukraine's overwhelming vote in favour of independence from Moscow, the US administration has gradually shifted ground. Instead of focusing on the relationship between the centre and the republics, it is concentrating on that between the

republics themselves, on matters ranging from trade, nuclear policy, human rights and borders. Mr Gorbachev's exhortations in favour of preserving the old union may have been intended to sound like President Abraham Lincoln's warnings just before the outbreak of the Civil War, but his huffy protests about how badly he was being treated sounded more like President Richard ("You won't have me to kick around any more") Nixon.

In the end, Mr Gorbachev became an obstacle to the revolutionary changes which he himself set in motion. This was true in the US as much as in the former Soviet Union. The difference is that - unlike in Moscow - he will be sorely missed in Washington.







## INTERNATIONAL NEWS

## Japan current account surplus quadrupled

By Steven Butler in Tokyo

JAPAN'S current account surplus was up more than four-fold last month, reaching \$7.26bn compared to \$1.88bn a year ago. The trade account alone, which excludes invisible items such as insurance or tourism, nearly doubled to \$6.63bn, compared to \$4.48bn. The sharp rise in external surpluses are proving a growing embarrassment to Japan, particularly before the visit to Tokyo of President George Bush of the US, who is to arrive on January 7.

Trade issues are likely to be a prominent element of his visit, although bilateral trade and current account balances with the US have been broadly stable, with Europe and south-east Asia shouldering the brunt of the increases.

A decision by leaders of the ruling Liberal Democratic Party in recent days to reject calls to liberalise the Japanese rice market could also sour the visit. LDP leaders have rejected out of hand a draft agreement submitted by Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, and aimed at breaking an impasse

in the Uruguay Round of international trade negotiations.

The draft calls on all countries, including Japan, to drop non-tariff import barriers on agricultural items in favour of tariffs. The US has repeatedly called on Japan to end its exclusion of all rice imports. Although Japan has hinted it may allow a small volume of rice imports, it has resisted moving to a tariff system.

The sharp increase in the trade surplus arose from a 4.9 per cent increase in exports and a 14.4 per cent decline in imports. The slowdown in the Japanese economy has dampened demand for imported goods, while giving Japanese companies a stronger incentive to seek overseas markets.

Japan's long-term capital account also swung back into the black again in November, with net long-term capital imports at \$381m, compared to capital exports of \$2.93bn last year. The account was in deficit by \$1.45bn in October, having been in the black for most of the year. Japanese net purchases of foreign bonds fell from \$14.26 to \$4.31bn month-on-month. Foreign purchases

of Japanese securities also declined, from \$14.62bn to \$7.5bn.

Japan's invisible trade deficit declined from \$2.48bn a year ago to \$1.15bn in November. The most important factor behind the drop was an increase in income through foreign direct investment, from \$1.38bn to \$2.29bn.

The net deficit for travel was nearly unchanged at \$1.76bn, in spite of expectations of a recovery in Japanese international travel after the Gulf War.

The persistent rises in Japan's external surpluses this year have stoked fears of increased trade friction.

The Bank of Japan, however, has argued that the increase is an aberration in a long-term trend by which Japan's trade and current account surplus are expected to decline gradually.

Bank economists argue that the large declines registered in 1989 and 1990 were distorted by Japan's easy-money policies, and that today the increases are distorted by the rise in the value of the yen and the decline in commodity prices.

## Further indications of slower growth from most sectors

By Emiko Terazono in Tokyo

KEY indicators are reflecting a further slowing of the Japanese economy, and government officials acknowledged that the deceleration in growth had become evident in most sectors of the economy.

October figures for the leading diffusion index, which indicates expected economic strength for the near term, and the coincident diffusion index, a measure of current economic strength, simultaneously registered zero per cent for the first time since 1987.

The figures, out this week, are expected to increase pressure from the government and corporations, on the Bank of Japan to ease the official discount rate. The Economic Planning Agency said that the two key measures of the country's economic strength showed that Japan was no longer "in an expansionary phase".

The cut-off line for a growing economy is at 50 per cent for both indexes. The coincident index fell from 54.5 per cent in September, while the leading index dropped from 46.2 per cent.

All 13 items which comprise the leading index — such as machinery orders, inventory-related figures, and shipments of durable goods — showed negative performances compared with those of three

months earlier. The leading index fell to zero for the first time since September 1980, the coincident index last stood at zero in February 1982.

However, Mr Yasuhiro Mieno, Bank of Japan governor, said the slowing was gradual, and the economy was supported by steady corporate capital spending and personal consumption. Mr Mieno added that the diffusion index fluctuated frequently and, although it reflected the direction of the economy, it did not indicate the level of economic activity.

The EPA, said in a report yesterday that, while Japan's economy is slowing moderately and economic activity was at high levels, a more balanced macro-economic management was needed to stop further deterioration of business confidence.

Meanwhile, industrial output figures for November, announced yesterday, indicated that production had yet to adjust to slowing demand. Industrial output fell 0.6 per cent from a year ago, while inventories rose sharply by 11.4 per cent.

The Ministry of International Trade and Industry (MITI) said the industrial production index for mining and manufacturing industries rose 0.4 per cent month-on-month. Shipments

grew by 1.3 per cent and the inventory index rose 1.2 per cent.

MITI also said the industrial output index for the full year was likely to be 2.4 per cent — the lowest growth rate since 1986, when Japanese companies were hit by a sharp appreciation of the yen.

Housing starts for November fell 13.4 per cent year-on-year, the construction ministry said yesterday. A total of 111,447 housing starts was registered last month. Starts on rental housing fell 24.6 per cent to 51,657, while houses and condominiums for sale totaled 21,012, a decline of 37.4 per cent. Owner-occupied dwellings rose 7.9 per cent to 36,141.

Exports of motor vehicles in November rose 2.9 per cent from a year ago, the first year-on-year rise in four months, thanks to a surge of shipments to the Middle East.

According to the Japan Automobile Manufacturers' Association, 482,827 units of four-wheeled vehicles were exported last month, of which 375,817 units were passenger cars.

Although exports to the US fell 5.3 per cent and 16.9 per cent to Europe, shipments to the Middle East surged by 89.9 per cent after the sharp setback caused by the Gulf War.

## Bush names businesswoman as Commerce Secretary

By George Graham in Washington

PRESIDENT George Bush yesterday named Mrs Barbara Franklin, a Washington-based management consultant, as Commerce Secretary.

Mrs Franklin, a fund-raiser for Bush's political campaign, will succeed Mr Robert Mosbacher, who is to step down in order to chair the president's re-election committee next year.

The new appointee, who worked in the White House under President Richard Nixon, heads her own consultancy firm and sits on the board of various big companies, including Coca-Cola and Black & Decker.

Trade has moved to the top of the US administration's agenda in recent weeks as Mr Bush has sought to highlight his concern for domestic economic problems, playing down the foreign policy expertise which had seemed only a few months ago, his strongest suit for the electoral race.

The White House has tried to depict the president's foreign trips as forays to open markets for US exports and so create US jobs.

His visit next week to Japan, Australia and the Far East — postponed in a moment of panic after the Republicans had lost a Senate by-election in Pennsylvania last month — has been hastily recast as a trade mission, accompanied by Mr Mosbacher and a delegation of US businessmen.

The president even turned part of his Christmas Day television address, which was mainly to mark the departure of President Mikhail Gorbachev and to recognise new republics in place of the old Soviet Union, into a statement of his concern over the sputtering US economy.

Warning his compatriots not to retreat into isolationism, Mr Bush said that a free and prosperous world would mean "jobs and economic growth right here at home."

"I am committed to attacking our economic problems at home with the same determination we brought to winning the Cold War," he said.

Mr Bush has been criticised for having left main foreign policy statements to his Secretary of State, Mr James Baker. The president has come under fire, not only from the opposition Democrats, but also from members of his own Republican party, such as Senator Richard Lugar of Indiana, for having been too slow to come to terms with the collapse of the Soviet Union.

US orders for durable goods rose by 1.2 per cent to \$124.7bn in November, the Commerce Department reported. The increase surprised stock market economists who had been predicting a drop in new orders.

The department said strong orders for new aircraft had more than offset a drop in orders for motor vehicles.

## Spanish coal miners strike for new jobs

MORE than 20,000 coal miners in northern Spain began a strike yesterday to push for new jobs in place of those phased out by a government plan to streamline the heavily subsidised industry, AP reports from Oviedo.

The strike was called by 36 union leaders who continued an underground protest in the state-owned Ruano mine at the town of Mieres. The union leaders had locked themselves in a mine shaft on Monday.

Yesterday, police tore down barricades the miners had built across several roads and (picture right) at least one miner found himself downed and beaten after clashes with the police.



## French unemployment at record high

By William Dawkins in Paris

FRENCH unemployment rose to a record 2.82m last month, 29,500 more than in October, confirming the seriousness of the embattled government's main economic headache.

This brings the unemployment rate to 9.8 per cent, well above the European average, and is partly due to the continuing job losses at many French companies, said Mrs Martine Aubry, labour minister. A sharp growth in the active population also contributed to the rate rise, she said.

The figures follow the publication of a trade surplus in November, for the second month running. This was France's first two-month surplus for five years and a lift to hopes of an

export-led recovery. The FF500m (£50.9m) trade surplus last month is compared with an unusually large FF650m surplus in October, and brings the trade deficit for the first 11 months of the year to FF26.3bn — well below the FF40.6bn in the equivalent period of 1990, said the finance ministry.

It estimates that the full-year deficit should fall to FF7.5bn, from FF9.1bn in 1991. Strong growth in civil industrial exports, up 5.1 per cent in the first 11 months, was led by increased sales to Germany.

France's deficit with Germany reached FF41bn in the equivalent period last year, its largest trade shortfall with a single country, but shrank to

FF5bn in 11 months to November.

Italy, too, has been buying more French goods. France's deficit there has fallen from FF16.6bn in all of last year to FF9.5bn in the first 11 months of this. However, France's deficit with the US continues to increase, from FF34bn in the whole of 1990 to FF45bn in the first 11 months of this year, reflecting heavy purchases of Boeing aircraft and the brake on imports to the US caused by recession there.

The overall deficit on civil industrial sales fell to FF43bn from FF77bn in the first 11 months, though the surplus on sales of defence equipment also fell, to FF14bn from FF27bn over the same period, in line with the fall in arms

sales throughout the world.

Despite their success in export markets, French companies still feel "a certain pessimism" over recovery prospects at home, said a survey by Insee, the state statistics body. However, when questioned about the outlook for their individual companies, directors expected activity to stabilise in the next few months and said the outlook was better.

The French Government yesterday forecast a slight increase in its borrowing plans next year. It said it will issue about FF135bn worth of OAT government bonds and FF125bn of BTAN treasury notes in 1992, as against FF177bn and FF110bn of each in 1991.



Algeria voted in the opening round of its first multi-party general election yesterday, when long queues of voters formed in Algiers. President Chadli Benjedid (left) was easily re-elected at the ballot box, but two of his fellow citizens remained veiled. The main contenders were expected to be the governing FLN party and the Islamic fundamentalist FIS, among 48 parties. The second round run-offs will be on January 16.

## Extradition move on Iranian

By K K Sharma in New Delhi

A FRENCH magistrate has started extradition proceedings for an Iranian arrested in Switzerland in connection with the murder of former Iranian prime minister Shapour Bakhtiar, France's justice ministry said yesterday. Reuter reports from Paris.

A ministry official said the first part of the extradition request for the unidentified embassy official had gone to Swiss authorities. The suspect, who has no diplomatic status, was arrested on Monday outside Iran's embassy in Bern on a warrant from Paris.

France has 15 days from the arrest to complete the request. Iran has demanded the suspect's immediate release and warned Switzerland not to hand him over to France.

A justice ministry official has said that French police, who questioned the suspect in Switzerland, believe he helped Bakhtiar's killers to escape after they stabbed the former prime minister and his secretary to death on August 6.

## Indian PM starts to trim numbers in civil service

By K K Sharma in New Delhi

THE FIRST large-scale reduction of civil service jobs since India launched its economic reforms programme six months ago has been announced by Mr P. V. Narasimha Rao, prime minister.

He told the National Development Council, the country's highest economic decision-making body, that 1,000 jobs in the offices of the chief controller of imports and exports are to be abolished. Also, there would be a "significant reduction" in the number of posts occupied by joint secretaries and above. A joint secretary is the third in order of seniority in all government departments.

The announcement means a large reduction in the number of senior civil servants.

The government has decided on this because its policies of deregulation have caused various redundancies in ministries and departments, particularly those responsible for economic decision-making and administration. The dismantling of a

web of licences in the ministries of commerce and industries is said to have led to jobs being set for abolition.

Also, there is a need to cut government expenditure, particularly on administration, so as to trim the fiscal deficit. The government aims to reduce the deficit to 6.5 per cent of gross domestic product this year and to 5 per cent next.

Calling these "austerity measures", Mr Rao announced plans for cuts in travel expenditure. Ministers and officials have been told not to travel first class. Also, all government offices have been asked to surrender 10 per cent of their telephone connections.

A committee of senior officials will report on other ways to cut expenditure by February 28, the day the budget is to be put to parliament. The prime minister has appealed to the states to take similar measures to reduce expenditure. All chief ministers of the states are members of the National

Development Council.

Reuter reports from Ludhiana: At least 47 people were killed and 40 injured yesterday when suspected Sikh militants stopped a train in Punjab and opened fire on passengers, senior officials said. Militants armed with AK-47 rifles stopped the train at Sohan in Ludhiana district, boarded two carriages and fired at passengers, a local magistrate said.

Sikh militants fighting for an independent state in Punjab killed 100 people six months ago in two attacks on trains in Ludhiana, in some of the worst violence of the decade-long insurgency.

The magistrate said witnesses had told him that four militants inside the train pulled a chain to operate the emergency brake, then stalked the carriages, apparently shooting at random at Hindu passengers, before fleeing into the night.

All but two of the victims were Hindus, he said.

## BCCI man to help prosecutors

By Alan Friedman in New York

US PROSECUTORS are hoping to make further progress in their investigation of the Bank of Credit and Commerce International (BCCI) affair through a former BCCI executive who has agreed to co-operate with authorities.

The Federal Reserve Board said that, in exchange for his help, it has dropped administrative charges against Mr Khurshid Elsey, a former head of BCCI's New York office and a former senior executive at First American Bank of New York. He is expected to provide information in various areas, including the circumstances of BCCI's secret and illegal control of First American Bank.

The agreement with Mr Elsey does not imply any admission of guilt. Last week, liquidators of BCCI pleaded guilty on the bank's behalf to fraud and racketeering charges, and agreed to turn over about \$550m of the bank's US assets.

## Israel to spend more on settlements

By Hugh Carnegie in Jerusalem

THE Israeli Government has promised to increase spending on Jewish settlements in the occupied West Bank and Gaza Strip next year, as part of the price for securing support from extreme right-wing factions in the governing coalition for a key budgetary vote in parliament.

Opposition parties denounced the pledge, agreed on Wednesday night. They said it could jeopardise Israel's request for US loan guarantees to back \$10bn in borrowing to finance mass immigration from the former Soviet Union. The issue is to go before Congress at the end of next month.

The Bush administration has already linked the loan guarantee request, which is integral to Israel's budget planning over the next five years, to the Middle East

peace process and is especially sensitive over the Israeli government's refusal to curb settlements in the occupied territories.

In a separate move, the government signalled its approval for the establishment of armed "civil guards" by Jewish settlers to protect their settlements. Palestinians fear this will lead to officially approved vigilantes operating against local Arabs.

Mr Yitzhak Shamir, prime minister, and Mr Yitzhak Moda'i, finance minister, agreed to an additional 28m shekels (\$6.7m) in settlement funding, plus an increase in the building of Jewish houses in the territories by several thousand beyond the 7,500 originally planned. This was part of last-minute budget bargaining

and was to ensure that Moledet and Tehiya, two extremist factions in the Likud coalition voted with the government to defeat a move to scrap special budget allocations for ultra-orthodox religious parties. If the special allocations had been dropped, the religious parties would have voted against the government on the budget, threatening its downfall.

Finance ministry officials said yesterday they had yet to calculate the full cost of the late deals to the 1992 budget, which already incorporates a steep deficit and faces further hurdles before final parliamentary approval by the end of the year. However, the officials denied opposition claims the cost could run to hundreds of millions of shekels.

## Yugoslavia's debt 'may not be paid'

By Laura Silber in Belgrade

THE Serb-dominated federal government of Yugoslavia yesterday warned it may not repay the country's foreign debt if the European Community recognises "in haste" the independence of the country's republics.

The government said Yugoslavia's international obligations would be called into question if the status of the republics were changed before an agreement on the share of the debt — about \$16bn — and other international payments, yesterday reported Borna, the Belgrade daily.

Mr Dusan Vukobratovic, governor of the Yugoslav National Bank, said Croatia will have to pay its \$2.3bn share of the Yugoslav foreign debt, and its share of the dinar-dominated federal domestic debt, if it breaks away from the federation.

Serbia has started introduc-

ing its own bank notes and inhabitants of Belgrade, the Serbian and federal capital, yesterday queued to swap their federal dinars for the new Serbian currency. The new 100, 500 and 1,000-dinar notes will be effective immediately and no longer bear the names of the six Yugoslav republics.

Mr Ivan Vujacic, a Belgrade economist, said: "In anticipation of inflation, people will now buy real goods. But, in three months, stores will be empty. The republics are financing the war by printing money. There is no concept of public debt." The rate of inflation over the past two months is about 270 per cent.

Meanwhile, although fighting appeared to ease in Croatia, the radio there said two people were killed and 15 wounded in overnight shelling at Osijek, the embattled eastern city in Croatia.

## Kenya minister quits over murder probe

By Julian Ozanne in Nairobi

THE ruling Kenya African National Union (KANU) appeared to be in deeper disarray yesterday as one of the most influential members of the government explained his resignation from the cabinet.

Mr Mwai Kibaki, one of the most powerful and long-serving government members and a prominent member of the influential Kikuyu tribe, said in a letter to President Daniel arap Moi yesterday he had quit as health minister over Mr Moi's decision to halt an inquiry into the murder of a former foreign minister, and over evidence of election-rigging by KANU.

Mr Kibaki's resignation on Wednesday, after more than 20 years in the cabinet, has further highlighted the failure of KANU to reform the party to gain broad support among Kenya's tribes before the first multi-party general election since 1983, expected next year.

Political observers now believe KANU has become a victim to a handful of conservative hawks and is facing the possibility of electoral defeat by the new opposition party, the Forum for the Restoration of Democracy (FORD).

Mr Kibaki's resignation came four days after Mr Peter Aloo Aringo, a political heavyweight from the Luo tribe, one of Kenya's largest, was sacked by Mr Moi from his ministerial post. Both outgoing men had been calling for a thorough reform of KANU, including new party elections to produce better and more representative leaders.

It is still unclear whether Mr Aringo and Mr Kibaki will defect from KANU to FORD. Kenyan politics are based on tenuous tribal loyalty and there are many predictions that the elections will be determined by how the parties build a tribal coalition.



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## BRITAIN IN BRIEF



### UK bullion trade blocks metric scheme

UK has failed to move forward with the introduction of a metric scheme for bullion trade. The London Bullion Market Association (LBMA) has had to postpone its plans to introduce a metric scheme for bullion trade. The LBMA has been unable to reach an agreement with the Bank of England and the Treasury over the introduction of a metric scheme for bullion trade. The LBMA has been unable to reach an agreement with the Bank of England and the Treasury over the introduction of a metric scheme for bullion trade.

### Land owners face new costs

Land owners face new costs. The introduction of a new metric scheme for bullion trade will result in new costs for land owners. The introduction of a new metric scheme for bullion trade will result in new costs for land owners.

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## EC regional funds at risk warns Labour

By Ivo Dawney, Political Correspondent

LABOUR yesterday warned that the UK could lose £500m in European Community regional funding if a long war over how the money is distributed is not resolved rapidly.

The so-called "additionality" row has already put Mr Michael Heseltine, the environment secretary, in conflict with colleagues over how Britain responds to Community demands for more transparency as to how funding is passed on.

Yesterday, Mr Gordon Brown, Labour's trade spokesman, called on Mr John Major, the prime minister, to force his ministers to reach an acceptable compromise, warning that failure to do so would risk losing the extra resources.

So far, some £105m in regional funds - EC money aimed at helping redundant coal mining communities diversify - has been held up in the dispute. The EC says Britain must supply details showing that the

cash is reaching its targets, hinting that the UK is not abiding by rules requiring it to be used "in addition" to national programmes and not in place of them.

Earlier this month Mr Brown revealed a letter from Mr Heseltine to Mr Norman Lamont, chancellor of the exchequer, and Mr Peter Lilley, trade secretary, urging that the government accept the EC's requirements. Now, he says £500m in regional funding could also be at risk.

In a letter to the prime minister, he argues that Mr Major "must either repudiate Mr Heseltine's remarks or give in over the Rechard issue and end the unacceptable delays now causing increasing anger in mining communities."

Trade and treasury officials have argued, however, that recently revised terms for the distribution of regional funding do not apply to Britain as it was not a beneficiary of the increased grants.

## Teachers resigning because of poor morale says survey

By Diane Summers, Labour Staff

POOR MORALE is leading one in 10 teachers to resign, with the majority opting for new careers, early retirement, or leaving because of ill-health, according to a survey of more than 400 schools published today.

Just two out of five of those who resigned went to other jobs in state schools, found the study of teacher resignations during 1989. Teaching qualifications were not found to be attractive to employers in other sectors: almost half of the ex-teachers who took up new work became self-employed.

The report's authors, Dr Pamela Robinson and Professor Alan Smithers of Manchester University School of Education, warned that, although more people were now choosing to become teachers, action was needed to ensure they remained in the profession once the recession lifted and the jobs market improved.

Poor teacher morale is blamed in the study on overwork, low pay, discipline problems with children and a lack of public appreciation.

Over a third of vacant teaching posts attracted three or fewer applicants during the year, found the report. In the south-east of England nearly two-thirds of posts attracted three or fewer applicants because of high property prices.

Research by Professor Smithers published in the summer found that two-fifths of head teachers believed their schools were under-staffed and a quarter were able to fill vacancies only with "great difficulty" last year.

Last month a survey of 800 schools jointly carried out by six teaching unions, found that teacher turnover had increased markedly in the past three years, especially in London. It found that only 46 per cent of primary and 56 per cent of secondary teachers had been at their schools for five years or more.

## Lloyd's syndicates in reinsurance deal

By Richard Lapper

THREE SYNDICATES at Lloyd's of London, the insurance market, have struck one of the largest contracts with an overseas party for reinsurance.

The syndicates managed by Merrett Group, one of the biggest agencies at Lloyd's of London insurance market, paid \$75m (£40.9m) to reinsure a slice of US liability exposures with Centre Re, a subsidiary of Zurich, the Swiss insurer.

The contract illustrates the increasing importance for Lloyd's of the capital strength which is provided by international insurers and reinsurers. Over the past 15 years Lloyd's syndicates have provided a substantial proportion of reinsurance needs for each other. However, as Lloyd's

capacity declines so more syndicates are looking to link up with overseas companies. Capacity at Lloyd's is expected to fall to under £10bn in 1992 compared with £11.4bn in 1991.

Mr Dennis Purkiss, chief executive of Merrett Group, and an architect of the Centre Re deal, said: "We are kidding ourselves if we remain isolated. We need access to this sort of market in order to compete."

The deal is the most ambitious of a type of reinsurance contract which is becoming increasingly popular with Lloyd's syndicates. It is termed "reinsures exposures arising from one year into a subsequent year."

The three syndicates have inherited the exposures of syn-

dicate 799 - one of the biggest syndicates at Lloyd's with over 5,000 Names and £200m in premium capacity - which was divided following the retirement of underwriter Mr Robin Jackson in 1988. Syndicate 799 was one of the leading underwriters of US liability business, and its successors carry a heavy exposure to claims arising from pollution and asbestos.

Such business is described as long-tail since the claims often emerge many years after the inception of a policy. Mr Purkiss says that members' agents, who handle the affairs of Names and channel them to particular syndicates, have been warning about the dangers of joining syndicates carrying exposures to US liability claims. "Names are scared stiff of the tails," says Mr Purkiss.

The development also reflects the increasing importance of reinsurers outside the Lloyd's market for Lloyd's syndicates.

Via its newly acquired Pinnacle subsidiary Zurich also underwrites a large part - perhaps as much as a third - of another type of financial reinsurance policy - the time and distance policy.

T&D policies, which have been increasingly common at Lloyd's since the mid-1980s, respond to claims only at the end of a set period. This is in contrast to the new contract agreed by Merrett which will pay as and when claims emerge.

## Life continues amid onslaught of terrorism

Firebomb blitz shows no sign of ceasing writes our Belfast correspondent

LIFE in Northern Ireland this year has ended as it began - with a concerted IRA firebomb blitz which has cost the economy tens of millions of pounds and hundreds of jobs.

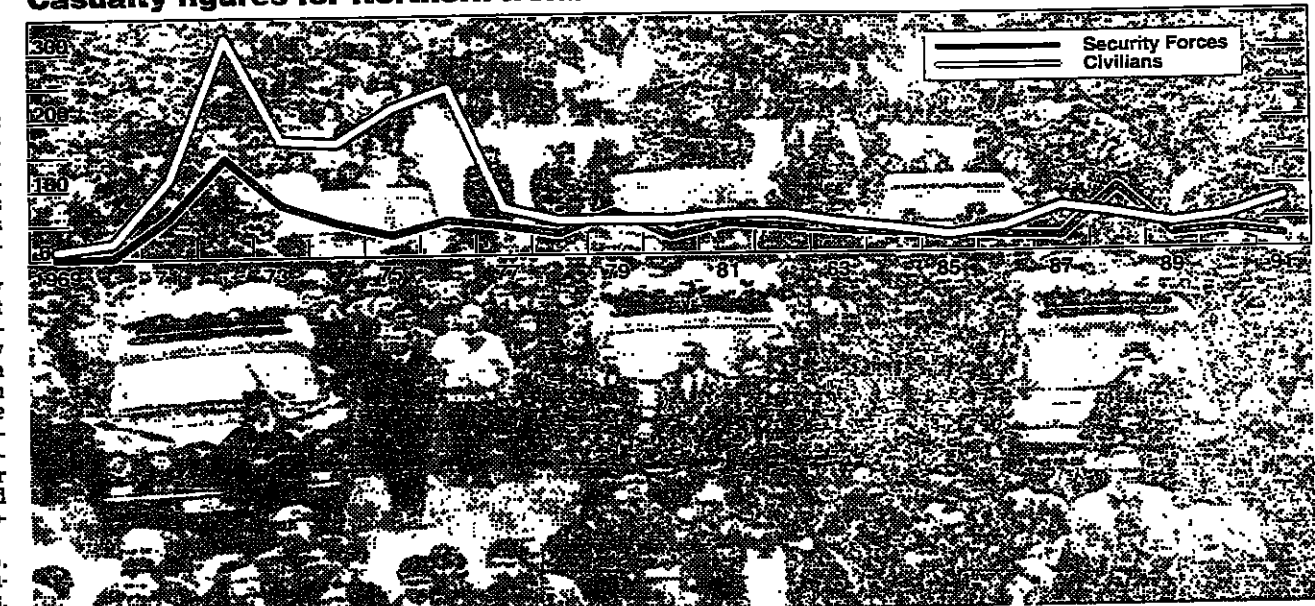
A moratorium on public spending projects in the province until next April underlines the seriousness of the terrorist onslaught. The money is needed to compensate business owners blasted out of existence.

Hardly a week has gone by without a serious incident recently. An attack on a hospital, a bomb inside a jail, a baby shot, loyalist grenade attack on fans attending a football match - all incidents which have appalled a community hardened by over 20 years of violence. Police believe well over 200 firebombs have been used in the campaign against economic targets this year.

Compact and easily-hidden, they can be planted by relatively inexperienced terrorists. They are usually placed during busy mid-afternoon shopping hours and timed to explode after closing.

Security forces are working on the theory that the devices are being partly produced in bulk in the Republic of Ireland and smuggled into Northern Ireland and Britain where they

### Casualty figures for Northern Ireland



are finally assembled. Over the past month the Royal Ulster Constabulary has blocked off dozens of main roads leading to Belfast city centre. The measures have affected commercial life and led to lengthy traffic disruption, but have been generally welcomed by the community.

However the bombs are still getting through. Last week the Royal Courts of Justice, one of the best guarded buildings in the province, was rocked by another huge IRA device.

Already 94 people have been killed in the province this year, the worst casualty toll since 1982. Five people were killed at the weekend. The terrorist situation has been exacerbated this year because loyalists have significantly stepped up

their activities and are operating on virtually the same level as the IRA. There have been appeals for local politicians to get back to the negotiating table. But few are pinning their hopes on such a scenario ending the bloodshed.

## Export licence list is published

By Ralph Atkins

THE government has responded to concern over past failures in controlling the export of goods with military uses, particularly to Iraq, by publishing for the first time a list of sensitive destinations subject to extra scrutiny.

Applications for export licences to countries on the list are given "special consideration." Mr Tim Sainsbury, trade minister, has told MPs. The 33 destinations include Iran, Israel, Czechoslovakia, Argentina as well as Iraq. The list has been drawn up by the Department of Trade and Industry after taking into account strategic concerns and

fears about proliferation.

Other criteria included the risk of goods being re-exported to a subsequent destination without proper export control, Mr Sainsbury said in reply to a parliamentary question.

The inclusion of a destination on the list, which is reviewed regularly, does not preclude the granting of an export licence.

The low-profile announcement follows widespread alarm at the failure of the export control division at the DTI to stop British companies exporting goods which have since been discovered to have been used for military purposes.

## Nurseries go private

A third of all workplace nurseries are now run by private contractors, according to the latest report from the Working for Childcare group. However the group also found that the growth of nursery contractors of the late eighties has been hit by the recession and at least 48 childcare centres have closed in the last two years. To assist in the growth of "contracting-out" of nursery care Working for Childcare has just published a guide to "Contracting and tendering for quality childcare".

## TUC attacks government

The government is accused today by the TUC of exaggerating employers' enthusiasm for further industrial relations reform. An analysis of the views of the five principal employers' organisations shows that none of the government's main proposals for labour laws received universal welcome. The TUC says in a briefing being circulated to unions today. The main proposals, put forward in July, were to make collective agreements legally binding, to require seven days' notice of strike action, to widen choice on which union workers may join, and to require employers to give annual permission for check-off payments.

The non-food retail sector has struggled in the recession and the employers initially proposed no increase for 1992. After long discussion the workers side of the council proposed a 4.2 per cent rise against the employers side 3.7 per cent.

The government is putting more money into developing housing schemes in rural Wales, and is speeding up disposal of houses owned by the Development Board for Rural Wales, the body set up in 1977 to rejuvenate the economy. The board owns over 1,200 houses, mostly in Newtown, the "capital" of the area, which has seen several new companies arrive over the past 15 years. The government proposes that these houses be transferred to housing associations, bodies set up by the tenants or housing authorities.

Setback for Heathrow shops Heathrow Airport's efforts to recruit well-known retailers for Terminal Three has suffered a setback this week with the withdrawal of Marks and Spencer. The clothing and food retailer, which was intending to set up a 30,000 sq ft store, considered it had not been allocated enough air-side space.

## BRITAIN IN BRIEF



## UK bullion trade blocks metric scheme

The UK has fought off a move to bring the bullion trade into the metric system. The European Commission, as part of its harmonisation policy, had been pressing for all measurements to be in metric units. Germany suggested it would be logical to move the bullion business away from troy weight measurements. The Bank of England and the London Bullion Market Association argued that the rest of the world mainly uses troy ounces when pricing bullion, and that a change to the metric system would put London, a premier gold centre, at a disadvantage.

## Land owners face new costs

Owners of land contaminated by pollution could face clean-up costs of between £100,000 and £1m an acre under regulations to be enforced in the new year, according to a report. Companies could be liable for the cost of clearing the effects of "noxious gases or liquids" over a long period and they were not responsible.

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DAI-CHI KANGYO BANK

# DKB ECONOMIC REPORT

December 1991: Vol. 21, No. 12

## Personal Consumption – A Key Factor in Japan's Economic Outlook

Growth in capital investment in Japan is currently stagnant, with shipments of capital goods (excluding transportation equipment) in the July-August period posting only a modest 0.1% increase over the April-June period. Capital investment, which played a major role in fueling the most recent period of economic expansion, has now noticeably lost its zest. Build-up of inventory seen recently in capital goods and construction goods is further proof of sluggish capital investment growth.

The deceleration is expected to continue because machinery and construction orders have been showing negative growth since mid-year compared to the same period last year, and corporate earnings are expected to remain lackluster for some time to come.

**Personal Consumption Warrants Concern**

A glance at personal consumption, another pillar of the economy, reveals that real consumer spending per household posted steady year-to-year increases of 1.8% in the April-June quarter and an average growth of 2.9% in July and August.

However, some worrisome trends have arisen recently. Car sales are down from last year, and growth in supermarket sales is slackening. Of large-scale retail outlets, department store sales have substantially declined since last year end, due mainly to stalling demand for high-grade articles and goods for corporate use. Sales at supermarkets, on the other hand, have been showing firm growth because their customers consist of individuals with comparatively steady income, and because they sell mainly daily necessities unlike department stores. The smooth growth in sales at supermarkets, however, headed downward in the July-September quarter, particularly in sundries and household electric appliances (Figure 1).

Looking ahead, wages are expected to grow at a slightly slower rate because of a decrease in the number of overtime hours worked this year and a slight easing of the labor shortage though it remains tight.

The labor supply-demand situation has returned to its level seen in early 1990, although the ratio of effective job offers to applicants remained as high as 1.34 times in September. Two factors are responsible for easing the labor shortage. First, on the supply side, the number of job applicants increased, registering positive year-to-year growth after a period of negative growth. Second, on the demand side, the number of job offers posted a year-to-year decrease following a year-to-year increase, indicating a decline in the number of companies which require additional manpower (Figure 2).

Against this backdrop, growth in nominal income is expected to decelerate. This, in turn, will enhance the impact of consumer prices on the economy. With abnormally high vegetable prices resulting from bad weather, the October increase in consumer prices in Tokyo's 23 wards (preliminary) proved higher than that for September. Although the inflation rate of items other than perishable food is becoming sluggish as a result of the more relaxed supply-demand situation, it remains to be seen how the bad weather will affect prices in the future, and there appears to be little reason for optimism.

Especially now that a further decline in capital investment seems inevitable, it is essential to carefully monitor trends in personal consumption and consumer prices in order to identify the future course of the economy.

**Figure 1. Decelerating Growth in Supermarket Sales**

**Figure 2. Easing Labor Supply-Demand Situation**

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The next DKB monthly report will appear Jan. 21.



## MANAGEMENT

Ian Wylie spent three years as the head of a company in Japan. He points out the pitfalls to unsuspecting westerners heading east.

## A gaijin at the top



Although there are around 8,000 foreign executives in Japan, there are not many lone foreigners at the top.

In 1988, I was appointed head of the Japanese subsidiary of Croda International, the chemicals group, where I was charged with setting up a management team, modernising the plant, and improving the marketing effort.

I found myself in an unusual position. As a business foreigner (gaijin), I was treated with great courtesy and hospitality, but kept somewhat at arms-length.

However, as the sole non-Japanese, I had to perform a dual role. As chairman (kachō) - the organisation's face to the outside world - I was treated respectfully. But as president (shachō) - the hands-on business leader - I was subjected to the cut and thrust of the market, which often broke through with a surprising directness.

One day I might be expected to officiate at a director's funeral, giving the Japanese oration and greeting 300 mourning-clad guests with great formality and courtesy. The next, I could be visiting one of the funeral guests, a customer, and expressing apologetic apologies for a flow of abuse for supplying a very modestly (at least, in western eyes) substandard product.

I could be making the lead speech at the traditional family wedding of an employee, with women in elaborate kimonos and men in morning dress, and later, as MD, have to approve the probation or dismissal of the same employee.

In my three years with Croda Japan, I found that much of the conventional wisdom about Japanese work practice is not true - or not altogether true.

Japanese employees are often regarded as docile and regimented, but in fact have widely diverse attitudes and abilities, so that personnel management is just as demanding and rewarding there as elsewhere.

Neither is it true that in Japan a job is for life. While lifetime employment is the goal, it is not so common in smaller companies - like Croda - which are closer to the harsh reality of the market. Management is responsible for ensuring the best job "fit" for an employee, and the commitment is returned in loyalty and effort by the worker who is then accepted as a team member.

I found that Japanese work-

ers do conform, but through a subtle system of management and peer pressure, rather than by force. Too much opposition from any employee results in ostracism and, finally, even resignation. Dismissal is the ultimate sanction, but is regarded as failure by all parties, and is avoided by natural wastage or by giving employees new assignments. This means long-term personnel planning, but is more socially acceptable and maintains group loyalty. This way, Croda escaped the trauma associated with redundancies that many western companies have had to bear.

Women's role in business, though changing, is still controversial, with only the best able to advance, and usually trading a family life for preferment. Most settle for junior positions before marriage, or take on part-time work later in life. Croda appointed a woman

as senior manager, based on ability, and is likely to have a woman director in due course.

One thing I found particularly challenging was the need to offer continually improved benefits to the staff. Annual pay increments of several points above inflation have become the norm in Japan, which means a continuous drive to improve productivity and introduce new or modified products.

What about price increases? In the UK, just holding prices for a 6 month period is thought virtuous, while the Japanese expect a price reduction when an item has been produced for a year, due to increased efficiency and better use of raw material. Competitive pressure forces the supplier to comply, but makes annual productivity pay increases a demanding, though positive management discipline.

Some of the clichés about

doing business in Japan are resoundingly accurate, meanwhile. It is true that the Japanese customer is king and demands service of a high level. This can result in over-engineering and unnecessary frills but is a commercial fact of life that can catch out the unsuspecting foreigner.

As a leading supplier of a particular vegetable-origin product, Croda regularly shipped a bagged, white powder from the UK. Some 90 per cent of the bags in one shipment were marked and labelled in the same colour and style, while the rest carried the same information in a different style, since the original bags had run out. The Japanese customer rejected the shipment: if the bags could not be quality controlled, how did he know if the contents met his tight specifications?

The Japanese consensus approach is not always fully

understood. Their famous long meetings differ from those in the west. All present from the president to the newest recruit have the same right of contribution and can be equally criticised. While seeming long-winded and repetitive, general familiarity with the topic leads eventually to consensus followed by concerted action.

For example, when Croda decided to upgrade one of its specialised production processes, the design stage involved frequent meetings, often lasting late into the evening, with every aspect investigated within the cost and quality parameters.

This took considerably longer than in the west, but when the final design was installed, it worked from the outset with up to 40 per cent productivity gain. For those of us used to a three to six month "teething" period, this came as a pleasant

surprise.

Cross-cultural communication is a key export manager function and pitfalls are legion. A simple example is found in a soft drink - Focart Sweet. The name in Japan conveys a positive, healthy, thirst-quenching image making it a top seller. The connotation of sweat as a soft drink name is somewhat less appealing to the western consumer.

The concept of "efficiency" can also cause problems: it is usually related in the west to the best use of time, whereas the Japanese interpretation is more of final effectiveness.

In Japan, customers expect suppliers to be able to answer a long series of questions about the product without any delay. We found that heavily trained local competition can smother the client with instant response 18 hours a day. By contrast, a foreign principal will likely save the queries until all answers are available, then reply in one "efficient" shot during an eight-hour working day. Misunderstanding, frustration and lost business can result.

The stable base which underpins this highly dynamic, successful market is provided by relationships. The tightly woven matrix of cross-shareholdings, inter-company networks and employee teamwork is maintained and nourished by company leaders. Although quality, service, price, stability and continuity are all critical, without strong relationships, a business will not survive.

Above all, producers need stable sources of supply. Unfortunately, non-Japanese suppliers still have problems to overcome. They are perceived to offer fluctuating quality, unreliable service, price and currency risk, product redundancy and instability. "Short termism" and frequent ownership changes are seen to reflect the culture of western financial markets, and conflict with Japanese business' long-term outlook.

While foreign products and ownership have become much more accepted, old attitudes run deep and the hard, emphasising the importance of developing long-term relations, with a strong preference for local production.

Of course, putting all this into practice can be easier said than done. However Croda found that by adopting Japanese-style long-term programmes and involving employees at all levels, substantial business benefits could be obtained.

Christopher Lorenz

## A plague on all your faxes



NEW YEAR'S resolutions tend to be two-day wonders, lasting little longer than a festive hangover.

But here's a resolution for 1992 that deserves to stick: put yourself on a fax diet.

The arrival of the ubiquitous facsimile transmission machine, as it used to be called, was supposed to be a boon, both in the office and at home. But it is fast becoming the bane of many people's lives. It certainly is of mine.

In the office, scarcely a day passes without a flood of supposedly urgent fax messages. Unlike the crisp, clearly-headed letters whose place they usurp, they are smudgy, uniformly grey and hard to tell apart. They curl at the edges, slip on to the floor, fade if exposed to sunlight, and crumple when filed.

Most maddening of all, these often interminable missives are hardly ever pressing. Except for those from Australia, Italy, eastern Europe or South America, the vast majority could easily have been posted by mail.

Within Britain, most would have arrived the next day, adorned by those colourful corporate letter-heads and logos which were designed to be distinctive - not to be greyed into anonymity by some crude machine. Even from America they would have arrived within about five days, which is plenty of time for most written communications.

As it is, Americans are peculiarly prone to sending a fax (or five) when a letter would do. Worst of all are those technology-mad US companies which transmit their faxes automatically, by computer.

On one occasion this year my fax was bugged up for hours as I received, five times over, the first nine sheets of a 10-page fax, simply because the line kept breaking down on the 10th page. There was no way of switching off the repeat transmissions. I sympathised strongly with the over-taxed line.

So why this lemming-like

use of the fax?

At certain times of day it can actually be cheaper than sending a letter, especially when one takes the cost of saved envelopes into account. In effect, faxes share part of the stationary cost on to the recipient for the private user, decent fax paper can cost 25p a roll.

Faxes obviously offer a cost-effective way of speeding genuinely urgent communications to their destination - like a modern version of the telegram, but much less expensive than a courier. The provision of automatic answer-back codes also gives useful, if not fall-safe, evidence that one's communication has arrived.

But for most of us, the fax machine panders to our innate laziness. It is far easier to sling a letter or a memo on to the machine than to go through the laborious process of putting the missive in an envelope, writing the address for a second time, sticking on a stamp, and then posting it.

The most pernicious factors, however, are our distinct for apurposely immediate and our wish to impress.

The urge to get letters or memos off our hands, and rush them into those of the recipients by "leap-frogging" their incoming mail, is understandable but usually misguided. When the seventh fax of the day turns out to be even less urgent than the first six, any busy person is bound to suffer a crescendo of annoyance.

For my part, I've decided that the only remedy is to tell the world that, from New Year's Day, I am unleashing a plague on all your faxes. Any which is not really urgent, and any of more than a page, will be placed at the very bottom of my "pending" tray. There it will join all those letters from attention-seeking public relations consultants marked "private and confidential".

Unassuming letters, on the other hand, will be answered very much first and foremost.

As for faxes sent to my home, I should warn you that anything longer than a page already ends up in an unduly roll on the floor. From now on, my vicious but obedient dog will be under strict orders to shred it.

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3. This invitation to bid is addressed only to suppliers from member countries of IBRD, Switzerland, Taiwan and China.

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b) The bidding documents may be purchased from the address below:

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6. a) The cost of bidding documents by mail (included) is US\$125 or its equivalent Turkish currency converted on the exchange selling rate of Turkish Central Bank valid on the mailing date of the request letter.

b) The bidding documents may be provided by mail from the address below:

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Lim. Siparis Sb.Md.  
Gar, ANKARA/TURKEY

7. TCDD Cashier's receipt shall be included in the bidding file to verify that bidding documents have been purchased from TCDD. Bids without receipts shall be disregarded. Bids which do not have cashier's receipt will be considered provided that these bids be sent within three days of the date of bidding.

8. The subject of the bids shall be written on the bid envelopes.

9. The bidding documents may be provided as from 15.1.1992 as per articles 5 of above. The bidding deadline and opening of bids is 15.00 hours on 25 Feb. 1992.

B-33938

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# All change on the opera front

Max Loppert looks back on a year when British opera seemed to be in an unparalleled state of flux

This was the year of departures and arrivals, the year when all the main British opera companies released news of changes at the highest levels of management. There was something altogether extraordinary about the situation - whether coincidental or not, the monthly roll-call of momentous resignations and appointments added up to a picture of British opera in an unparalleled state of flux.

It may be helpful to remind readers exactly who went out and who came in. This, in chronological order, was the way it happened:

English National Opera announces the departure of its General Director, Peter Jonas, when his contract expires at the end of the 1992-93 season (at which point he takes over as GD of the Bavarian State Opera, Munich). Shortly afterwards it is announced that the company's Music Director, Mark Elder, will be leaving at the same time. The Welsh National Opera's Music Director, Charles Mackerras, plans to relinquish his post in July 1992. Carlo Rizzi is named his successor.

The WNO Managing Director, Brian McMaster, announces his departure (in the autumn he takes over from Frank Dunlop as Director of the Edinburgh Festival). In June the Scottish Opera Managing Director, Richard Mantle, leaves office in great haste (leaves after the event suggest that Mr Mantle's departure has been engineered, in circumstances that do the chairman of the company and his board little credit). The Royal Opera's Principal Conductor, Jeffrey Tate, asks to be released from duties; Edward Downes steps in as Associate Music Director and Principal Conductor.

The Royal Opera announces that the Opera Director, Paul Findlay, will not be renewing his contract in July 1993. Matthew Epstein, Vice President of Arts and Special Consultant to the American Artists' agency Columbia Artists Management, is named McMaster's successor at WNO (and takes office almost immediately, while continuing his professional association with CAML, not to mention those already forged with the opera houses of San Francisco, Chicago and Amsterdam).



Birtwistle's 'Gawain', the premiere of which at the Royal Opera House was the highlight of the year

all of this becomes a source of some controversy.

Nicholas Payne, General Administrator of Opera North, succeeds Findlay as Covent Garden Opera Director. Dennis Marks, head of music programmes for BBC Television, succeeds Peter Jonas at ENO. Richard Jarman, previously Managing Director of English National Ballet, steps into the empty post of Scottish Opera Managing Director. Stan Edwards follows Mark Elder as ENO Music Director. Only the successors of Pountney at ENO and Payne at Opera North are still to be appointed.

Change, even when the formula and personnel being changed are models of proven success, is never in itself a bad thing. "Tutto declina" sings Pountney - but only after being dunked in the Thames and before being cheered up by a glass of wine.

Are there larger patterns to be drawn out of this amazing sequence? Probably not. It was inevitable that some of the long-serving opera officers - such as McMaster at WNO, in many ways the bringer of radical opera-production to Britain - would move on, eventually. Inevitable too that sooner or later the ENO partnership of Elder, Pountney and (after the retirement in 1983 of Lord Harwood) Jonas, which will surely come to be seen as one of

the most stimulating and purposeful in British operatic history, would have to end.

And among the list of arrivals there are names that immediately spell good news. Covent Garden seems to have the best of them. Downes, owner of one of the world's safest pair of operatic hands, started his career at the house nearly 40 years ago; his return to a fixed appointment there is a cause for cheering.

Nicholas Payne is another formidable Royal Opera acquisition - and, therefore, a formidable Opera North loss. He is a man of enormous knowledge and experience in all the departments of opera (including production - does anyone remember his 1972 Oxford student-staging of the two Gluck *Ipheigènes* operas?).

His decade at Opera North has been one of steady development, brilliant repertoire co-ordination (in spite of continuous budgetary agonies) and a series of sparkling artistic coups. Among the latter, this year alone, have been *The Jewel Box*, the novel, sophisticated, highly diverting Mozartian pastiche devised by the critic Paul Griffiths; and the first British production of Chabrier's *L'Etoile*, an event that had, and other Leeds audience members, whooping with delight. Hopes must be high that he will bring to Royal

Opera planning the intellectual coherence and rigour it has so long lacked. Payne is well placed to aid Jeremy Isaacs in confronting head-on all the storms and tempests that currently assail the house.

Otherwise, however, it is (in the words of an editorial in the November issue of *Opera*) "curious that the remaining appointees should not be exactly central to the operatic world - a television man, a dance man, and an agent. Mr Epstein apart, possible candidates from Europe or the US - not to mention some in the UK - would probably have been seen just how far traditional funding structures had been eroded over the past ten years and how politically charged the subject if approached. None of the companies is funded at the level necessary to do the job required, and there is little prospect of change in that direction in the foreseeable future."

(Apropos, the government's recent, much-touted increase in Arts Council money, welcome though it is, will do little to address that erosion. Those commentators who muttered darkly about the recipient arts companies' lack of "gratitude" in the face of this supposed windfall might have done better to examine the whole situation in depth before letting loose their familiar cries of "whingeing". The threat of production cancellation, not to mention the prospect of other even more serious reductions in the performance schedule, continue to hover over the schedules of all the opera companies - and, in the case of the long-awaited 1993 Scottish Opera *Tristan*, the threat has recently become a disgraceful reality.)

One would not dream of playing the part of Carabosse at the christening of these opera-management changes. One wishes them all equal amounts of luck. The case of the ENO seems particularly ticklish. It is, of course, far too soon to know whether the "clean-sweep" departure plans of the current team will come to be reckoned a dazzlingly bold decision or (as I must admit to fearing) a reckless piece of rashness.

Ditto the appointment of a ENO General Director wholly untried in live (as distinct from screened) opera and a Music Director of bounteous conducting promise but - relative to the requirements of the job - almost total inexperience. (Those conductors most long-lastingly successful in the

cool intelligence; the combination of musicality and dramatic sobriety was peculiarly apt to the work's greatness. *Mitridate*, the Royal Opera salute to the Mozart bicentenary, was a delight - visually, vocally, and in the way that the mounting of an opera seria by a 14-year-old (albeit of genius) afforded pleasure beyond the highest expectations.

The house's conducting strengths were exemplified in Bernard Haitink's first-ever complete *Ring* cycles. The production itself was another clapped-out borrowing from Berlin, and the cast, led by James Morris's vocally majestic, dramatically bland Wotan, sound rather than inspiring (apart from the Siegmund of Poul Elming, a notable newcomer, so the power of Haitink's Wagnerian music-making was crucial, and heroically sustained).

The long-delayed return of Gennady Rozhdestvensky proved wonderfully rewarding; Boris Godunov, the opera he conducted here 21 years previously, was revived with Paata Burchuladze thunderous in the title role, and was utterly enthralling. Among the other 1991 singers, the 63-year-old Alfredo Kraus (in *Hoffmann*), Mara Zampieri (in *Fanciulla del West*), Richard Leech (single truly bright spark of the dim *Huguenots*), and the entire *Mitridate* team - Ford, Murray, Kenny, Kowalski, Watson, Power, Fugelle - will be remembered with particular gratitude: "international" performers lending seriousness to the whole preposterous business of international opera.

The ENO ended in June its brave 1990-91 season of 20th-century opera - a season critically garlanded, financially underlined by the *Masked Ball* contributions to the 20-plus programme were the highlights: the new *Grimes*, an uncanny, un-"English", profoundly unsettling staging by Tim Albery, with Philip Langridge and Josephine Barstow; and a shattering revival of *Lady Macbeth of Mtsensk*, perhaps Barstow's supreme achievement in a career already crowded with glories. In September, the 1988 Albery production of *Billy Budd* returned as a postlude to 20-plus, and

At the head of the former, and indeed, at the forefront of my own most significant operatic experiences of 1991, must stand the premiere of Birtwistle's *Gawain* - a fiercely uncompromising work tackled with love, devotion, and appropriately fierce commitment by Francoise Le Roux and John Tomlinson at the head of an excellent cast, Elgar Howarth as conductor and Di Trevis as producer.

My belief is that *Gawain* will find its place alongside Tippett's *Midsummer Marriage* and *King Priam*, both of them likewise Covent Garden "firsts", as a 20th-century opera that extends and renews the whole form. Others believe differently; but then, very few new opera of substance have ever been unanimously acclaimed on first appearance. At the very least, *Gawain* was an achievement in which the Royal Opera could take justifiable pride.

Something similar could be said of the new *Simon Boccanegra*, produced by Elijah Moshinsky, conducted by Georg Solti, and with a cast led by noble baritone Alexandru Agache and Kiri Te Kanawa (making amends for her own *Capriccio* Countess). The staging, not self-advertisingly conceived, was never lacking in

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Willard White as Wotan for Scottish Opera

Langridge gave as Captain Vere the performance of his life - as did, one felt, everyone else on stage and in the orchestra.

It is quintessential ENO company shows of this sort that make one nervous for the future. The kind may change: the level of corporate excellence cannot afford to be lost. In the current season's programme, filled as it is with "safe" repertoire choices to balance the economic risks of '80-81, the point has again been underlined by the *Masked Ball* revival, a darkly arresting David Alden production charged with its own highly individual theatrical intensity; and by the beautifully lean, restrained new *Figaro* produced by Graham Vick, with its witty Jeremy Sams translation and clean, unforced performances from Joan Rodgers, Anthony Michaels-Moore and Bryn Terfel.

There was also the horrible new ENO *Fledermaus*, a grotesquely over-egged pudding in which stylish acting and singing were the main casualties. Comedy demanding observation of character and situation is, I guess, the Achilles-heel area of the producer, Richard Jones. The contrast with the Jones approach to Tchaikovsky's *Mazepa* at this year's Bregenz Festival and then the second instalment of his Scottish Opera *Ring* could not have been more marked.

For these are two of the most remarkable feats of modern opera production - eye- and ear-focusing, simple in their devices, colourful in their stage properties, revelatory in their stylistic ellipses. Any producer able to draw out such magnificent, concentrated, sustained singing-acting performances as Sergey Leiferkus's Mazepa and Willard White *Walküre* Wotan is no mere visual-tricks merchant. Mr Jones's right to do whatever he likes must be defended to the death; but how incomprehensibly vast the gulf between his successes and his failures!

Mozart was, of course, everywhere in 1991. The Covent Garden *Mitridate*, ENO *Figaro* and Opera North *Jewel Box* have been mentioned; to the list of noteworthy Mozart events should be added the WNO *Idomeneo*, a highly skilful collabo-

ration between Howard Davies as producer and Charles Mackerras as conductor that I found detersively self-conscious and arty. Glyndebourne devoted the whole of its festival schedule to Mozart-worship - four revivals (including surely the last-ever appearance of Peter Sellars's irredeemable *Magic Flute*), two new productions. Trevor Nunn's joke-encrusted *Dames at Sea* version of *Così* was a cruel disappointment, though there was fair compensation in Simon Rattle's keen conducting of a period-instrument band. My admiration for the severe new *Clemenza di Tito* production by Nicholas Hytner designed by David Fielding was unmitigated, though not universally shared. The standard-bearers of Glyndebourne Mozart singing included Keith Lewis and Carol Vaness (in *Idomeneo*), Diana Montague and Martine Mahé (in *Tito*), and Kurt Streit (in *Così*).

It was a good year for new, recent and out-of-the-way operas. I went to Houston for *Aïda*, the zany, magical, entirely sui generis opera by the performance artist Meredith Monk, and to Brussels for the keenly awaited unrivalling of *The Death of Klinghoffer* by the *Nizkor* in China team of John Adams (music) and Alice Goodman (libretto); imposing of facade, hollow-centred.

Scottish Opera undertook the first British showing of Marc Blitzstein's uneven but musically fascinating *Regina* (1946-8). The brilliant City of Birmingham Touring Opera revival of Stephen Oliver's 1984 *Beauty and the Beast*, an expertly finished piece of lyric-theatre entertainment, increased my already considerable sadness that *Timon of Athens*, Oliver's big new piece for ENO, should have so comprehensively missed its mark.

For Opera North Robert Saxton's *Idomeneo* was most memorably defended to the death; but how incomprehensibly vast the gulf between his successes and his failures! Mozart was, of course, everywhere in 1991. The Covent Garden *Mitridate*, ENO *Figaro* and Opera North *Jewel Box* have been mentioned; to the list of noteworthy Mozart events should be added the WNO *Idomeneo*, a highly skilful collabo-



Opera North's wonderful production of Chabrier's 'L'Etoile'

## INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

Royal Opera divides its activities over the next 10 days between its Covent Garden home and the Wembley Arena, where it is presenting a mega-staging of Andrei Serban's spectacular production of *Turandot* (December 29 to January 8, with a matinee on January 4). The production, designed by Sally Jacobs with choreography by Kate Flitt, was first seen in Los Angeles during the 1984 Olympics, and has since become one of the company's most popular stagings. Multiple casts have been engaged for the Wembley run, with Grace Bumbry, Ghena Dimitrova, Gwyneth Jones and Eva Maron among the soprano due to sing the title role. Nicola Martinucci and Dennis O'Neill will sing Calaf, and Lyuba Kazarnovskaya and Judith Howarth will sing Liu. Edward Downes will conduct most performances.

Performances at Covent Garden continue over the New Year period with a well-cast revival Johannes Schaefer's production of *Le nozze di Figaro* and Peter Wright's staging of *The Nutcracker*. The

next major event at English National Opera is David Pountney's new production of Humperdinck's *Königskinder* (first night on Jan 30). The ENO repertoire next month also includes *Die Fledermaus*, Rimsky-Korsakov's *Christmas Eve* and a revival of Nicholas Hylner's popular staging of *Xerxes*, starring Ann Murray.

The Madrid opera season opens on January 21 at the Teatro Lirico Nacional La Zarzuela with a rare production of *La Duenna* (1947), a brilliant setting of the Sheridan play by the Spanish composer Roberto Gerhard (1886-1970). It will be conducted by Antoni Ros Marba and staged by Jose Carlos Plaza, with a cast including Richard Van Allan, Felicity Palmer and David Rendall (five performances till Jan 30, followed by a run at the Liceu in Barcelona in February). This will be followed by the acclaimed Paris production of Lully's *Atys*, with William Christie conducting his French period instrument group Les Arts Florissants (Feb 15). (429 8225).

### EXHIBITIONS GUIDE

**AMSTERDAM** Van Gogh Museum Edgar Degas: Sculpture. Degas put only one of his sculptures on show during his lifetime. The Fourteen-year-old Dancer, the exhibition presents 73 bronzes which were cast from a large number of wax and clay models found after the artist's death. The themes are bound up with Degas' work, such as young dancers in action, horses, women bathing and drying themselves. Ends Feb

23. Also L'Estampe Originale: artistic print-making in France 1893-1985. Nine albums providing a survey of the avant garde in art in the late 19th century. Ends Jan 26

**RIJKSMUSEUM** Rembrandt: a major exhibition bringing together paintings from museums in Berlin, Amsterdam and London, and capitalising on the latest developments in Rembrandt research and attribution. Ends March 1. A companion exhibition of 40 drawings by Rembrandt and his pupils, plus 40 etchings, ends on Jan 19

**STEDLJK MUSEUM** Wanderlieders: A Journey through the New Europe. Eleven artists give their response to the sweeping political changes in Europe and the new socio-cultural perspectives which have opened up for the visual arts. Ends Feb 9

**BERLIN** Altes Museum Martin Schongauer: Engravings. An extensive exhibition marking the 500th anniversary of the death of Schongauer, the first great engraver of German art. Ends Feb 18

**NATIONALGALERIE** Otto Dix: a major retrospective marking the centenary of one of the towering figures of 20th century German art, renowned for the bitter realism of his portraits, brothel scenes and visions of war. Ends Feb 4

**PERGAMONMUSEUM** Miniatures of the Berlin Baisongur Manuscript: illuminated pages dating from 1420, commissioned by the family of the Afghan Prince Baisongur. Ends Jan 19

**DRESDEN** Albertinum Otto Dix: Dresden's rich collection of drawings from 1912 to the postwar period, most of which was donated by the artist to his home city in 1968. Ends Feb 16. Also Venetian Masters of the 18th century, including Canaletto's spectacular paintings of Dresden and its environs. Ends Aug 23

**FLORENCE** Palazzo Pitti Caravaggio: Birth of a Masterpiece. The exhibition includes important foreign loans of Caravaggio paintings, including the Kimbell Museum Card-sharper, never previously exhibited in Europe, and *Crowning with Thorns*, from Vienna. Ends May 17

**FRANKFURT** Schirn Kunsthalle Guercino: an exhibition of more than 80 paintings and 80 drawings, marking the 400th anniversary of the birth of one of the finest 17th century Italian painters. Ends Feb 9

**GENEVA** Musée d'art et d'histoire: Magnificent Switzerland: a selection of about 80 important Swiss views in oil and watercolour by major European artists of the 18th and 19th centuries, including Turner, Corot and Bierstadt. Ends Feb 2

**LONDON** Tate Gallery Francis Bacon's Second Version of *Triptych* 1944, recently presented to the Tate by the artist, is included in a room which offers visitors the chance to study the development of Bacon's work since 1944. Ends Jan 12. Also Giorgio Morandi (1890-1964): 48 etchings by one of the great figures in modern Italian art. Ends Feb 9. Also Gerhard Richter (b1932): first

major survey in Britain of one of Germany's most eminent living painters. Ends Jan 12. Also Anthony Caro (b1924): new and recent work by the British sculptor. Plus Turner's *Rivers of Europe*. Ends Jan 12

**ROYAL ACADEMY** Katsushika Hokusai (1760-1849): sketches, paintings and 150 printed works by the most celebrated Japanese artist in the West. Ends Feb 9

**HAYWARD GALLERY** Toulouse-Lautrec. Ends Jan 19

**NATIONAL GALLERY** Paula Rego: Tales from the National Gallery. The exhibition, comprising six acrylic paintings and more than 30 small works on paper, stems from Rego's time as the museum's first associate artist in 1990. Ends March 1. Also *The Queen's Pictures*. Ends Jan 19

**VICTORIA AND ALBERT MUSEUM** The Magi and The Gift: the tradition of Christmas giving seen through French Renaissance stained glass windows, Italian majolica, illuminated manuscripts and etchings by Dürer and Rembrandt. Ends Jan 12

**MADRID** Centro de Arte Reina Sofia Lyubov Popova: more than 100 paintings and works on paper by a leading figure of the early 20th century Russian avant garde. Ends Feb 17

**NEW YORK** Metropolitan Museum of Art French Architectural and Ornament Drawings of the 18th century: 130 items, mainly decorative drawings and watercolours for candelabra, clocks, furniture, carpets and hotel facades. Ends March 15. Also

Stuart Davis (1894-1964): the first retrospective of the American modernist for more than 25 years. Ends Feb 16. Also a major Seurat exhibition and another devoted to his neo-impressionist followers. Ends Jan 12

**WHITNEY MUSEUM** of American Art Alexander Calder (1898-1976): more than 50 works by the innovative and popular American sculptor. Ends Feb 2. Also Alexis Smith (b1949): a mid-career survey of the Californian artist who has re-invigorated American collage in the past 20 years. Ends March 1

**PARIS** Centre Pompidou Max Ernst retrospective, with 250 collages, paintings and drawings showing the great Surrealist painter reveling in the subconscious. End Jan 27

**MUSEE DES ARTS DE LA MODE** Elegance and Fashion in 18th century France: sumptuous materials and dazzling craftsmanship characterise the 80 exhibits from French Regency to the Revolution. Ends March 31 (107 rue de Rivoli)

**MUSEE D'ART MODERNE** de la Ville de Paris Alberto Giacometti (1901-68): exhibition of work by the Swiss sculptor and painter. Ends March 15 (11 ave President Wilson)

**Grand Palais** From Watteau to David: 70 works from the school of 18th century painting. Ends Jan 26

**Grand Palais** Gercault: retrospective marking the 200th anniversary of the artist's birth. Ends Jan 6

**Louvre** Three exhibitions of German art from the Gothic to



# Farewell to the USSR

# A television trap avoided

Prospects for HD-Mac, supposedly the EC's eventual HDTV format, also look

One advantage of last week's agreement is that it should give Thomson and Philips a bigger incentive to try to meet market demand, rather than to manipulate it in favour of themselves. A bigger advantage still is that, by effectively throwing open the whole question of the future development of HDTV, it gives the EC the opportunity to return to what should have been the starting-point for policy: giving consumers the most advanced services at the lowest possible cost.

# Desert d

James Baker, US secretary of state, is the FT's choice as Man of the Year. **Lionel Barber** explains why and interviews him

# All the world has been his stage



## Drug-outs D

# Down Under

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# Desert dug-outs Down Under

If there is a frontier town left in Australia, this is it. To get to it, you drive 850km north from Adelaide, or a bit less south from Alice Springs. Alternatively, you fly for two and a half hours by small air-

The opal fields stretch for miles on all sides of town in a lunar landscape of bare orange earth pockmarked by piles of white spoil interspersed with hidden shafts which can kill the unwary. The names of the fields tell their own story: Dead Man's Gully, Hopeful Hills,

made living above ground more comfortable, prompting the building of a rash of suburban bungalows. And the Stuart highway to Adelaide and Alice Springs now has a bitumen surface, which attracts tourists in numbers greater than the hardy few who used to brave the old dirt road.

**Kevin Brown**

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## A moment in the sun for the south

Patrick Blum on what EC membership means to Portugal as it prepares to take on the presidency

Opposite the Jeronimos monastery, Lisbon's finest example of early 16th-century architecture, day and night building workers are racing to complete the "bunker" as locals unfavourably call the centre which will be the headquarters for Portugal's first ever spell in the rotating presidency of the European Community from January 1.

In stark contrast to the monastery's elegant stonework, the new Esplanada (211m) centre squats gracefully on a patch of ground which conservationists argue would have been better left empty. But to enthusiasts, it is the clearest possible symbol of Portugal's new-found optimism about its future within the Community.

The next six months represent the country's moment in the sun - a time for the Portuguese to reflect on the immense changes EC membership has wrought in their society and economy over the last five years. But they also signal the start of a new phase of European integration that will be more exacting for Portugal.

It may be the attention of the Community budget; push through an equally controversial reform of the Common Agricultural Policy; seek to maintain the momentum of legislation to create a barrier-free European market by the end of the year; and cope with mounting economic and political problems in the countries to the east of the Community.

What is not in doubt is that Portugal will be an enthusiastic participant - at all levels. So far, EC membership has proved overwhelmingly popular in Portugal. According to a recent survey by the weekly newspaper *Expresso*, 79 per cent of those polled thought Portugal was better off as a result of its EC membership.

It is not hard to see why. For generations Community funds have helped Portugal to modernise; standards of living and expectations are rising. Since 1986, the country has received about Ecu550bn a year in EC funds - representing 6 per cent of foreign and domestic investment. Another Ecu900bn is earmarked between now and 1993.

The result: a sustained economic upsurge and the transformation of the country's infrastructure. Between 1986 and 1990, Portugal's growth rate of more than 4 per cent a year was among the highest in the Community, though it has slackened this year to 2.5 per cent. The Portuguese have become avid consumers, and shops are full of the latest hi-fi products, computer games and other electronic gadgets. New car sales are growing by more than 10 per cent a year and traffic in Lisbon and Oporto, the country's second-largest city, is made chaotic by constant road works to install new sewers, water mains, telephone, electricity and gas lines.

It seems hard to believe that it is less than 20 years that Portugal shook off four decades of military dictatorship and embarked on an uncertain and unstable political transition. In Portugal as much as Spain, which joined at the same time, EC membership has done precisely what it was intended to do: helped to anchor democracy and political stability.

As Mr Anibal Cavaco Silva, the prime minister and democratic Portugal's longest-serving head of government, explains: "EC membership was decisive for the development and modernisation of the country. It helped to create a climate of confidence that was crucial for foreign and domestic investment, and it was important as a source of pressure on the government to make a new start."

When Mr Cavaco Silva, a centrist social democrat, came to power in 1985, he inherited a sluggish economy dominated by an inefficient state sector, unemployment above 8 per cent and inflation of more than 25 per cent. Since then, the economy has been liberalised, several public sector companies have been sold off, and legislation has been brought gradually into line with EC requirements. Mr Cavaco Silva's second general election victory in October was an important milestone. With an absolute majority and the



Prime Minister Cavaco Silva: 'climate of confidence'

socialist opposition in disarray, the prime minister has a free hand for the next four years to implement a tough economic programme.

The real challenge for the government now is to keep Portugal's economy growing quickly at a time when some other EC countries are in recession - and when demands for Community assistance for eastern European countries are on the rise.

It is not that there is an imminent danger of EC funds being diverted from Portugal towards such candidates as Poland, Czechoslovakia and Hungary. Indeed, Portugal was well placed with the results of the Maastricht summit, which agreed to set up a new "cohesion" fund to provide assistance to the poorer EC economies.

But there is much still to do. In 1990, Portuguese per capita incomes were still only 56 per cent of the EC average, up from 53 per cent in 1986. And

this figure conceals sizeable regional disparities. Poverty is still much in evidence in slum towns in and around Lisbon and Oporto. The government hopes substantially to reduce such disparities in the next four years, but it will not be easy.

The going will be all the tougher as a result of the rigorous economic programme being pursued by the government to prepare Portugal for the adoption of a single European currency and the third stage of economic and monetary union (Emu) by 1993.

To meet the EC's conditions for economic "convergence", the government's aims between now and 1995 include bringing down inflation, now 11.4 per cent a year, to about 5 per cent, and reducing the budget deficit from its present 5.5 per cent of GDP to 3 per cent - all the while seeking to maintain annual growth of 3.4 per cent. Privatisations will be accelerated, public expenditure will be

tightly controlled and the government will seek to moderate wage inflation - certainly keeping settlements well below the 17 per cent being sought by some public sector unions. "These objectives are very ambitious, but if they are fulfilled Portugal will be among the first group of countries to move to [Stage Three] of Emu," said Mr Henning Christopher, EC commissioner for economic affairs.

Whether Portugal can maintain this pace will depend in part on continuation of its recent success in attracting foreign investment. Capital inflows from abroad are playing an increasingly important role in helping to modernise the economy, as well as providing new jobs to replace those being lost in textiles and agriculture, both of which face a deepening crisis as EC barriers fall.

Since 1986, direct foreign investment has doubled each year and is expected to reach close to Ecu1,000bn this year. The bulk has gone into the financial sector, real estate and tourism, but close to 30 per cent of foreign investment is now going into manufacturing - boosted this year by a Ecu1.5bn investment by Ford and Volkswagen in a joint venture to make a new multi-purpose family vehicle for the European market. According to ISEP, the investment promotion institute, the plant could generate about a quarter of all Portugal's exports and substantially reduce the trade deficit by the mid-1990s. EC membership, bringing with it generous cash subsidies, was of course crucial in clinching the deal.

Another important factor in attracting investment must be Portugal's wage levels, which are among the lowest in Europe. Here lies a potential worry, for the high investment level, while helping to cut unemployment to about 5 per cent of the workforce, is also causing substantial upward pressure on wages. Many businesses complain of a shortage of skilled workers. In the liberalised financial sector, salaries have risen rapidly.

If this were to become a more widespread trend, it might weaken Portugal's attractiveness for investors - although the government argues that it does have other important attractions, relatively strong productivity levels, for example, and an absence of strikes in the private sector.

Portugal still has a long way to go to catch up with the Community's richer members, but the government is in a hurry, sensing that the opportunities currently facing it may not recur any time soon.

## Stars of screen, 1990s-style

Alan Cane on the virtuosos of the video game

Mr Archer MacLean is one of a new breed of superstar; the video games virtuoso. He has written four blockbuster titles in eight years. Each has reached top spot in the charts. At the UK games industry's annual bazaar last week he was honoured twice - for technical merit and for his outstanding contributions to the business over the years.

In an industry which is increasingly using production line techniques to satisfy the demand for sophisticated electronic fantasies, he and a handful of talented colleagues, including the British designers Mr Geoff Crammond and Mr David Braben and the American Mr Sid Meier, are soloists. They have distinctive trademarks. Mr MacLean, for example, is a master of simulation; his latest work, two years in the making, recreates every aspect of a Formula One Grand Prix. It is possible to achieve on screen.

Mr MacLean adds humour to accuracy. The snooker balls in his latest, "Jimmy White's Whirlwind Snooker", are likely to stick their tongues out if the player is overlong in lining up a shot, but they rebound according to exact mathematical rules.

These authors work alone, originating the idea, developing the story line, creating the graphics and sound effects. Finally, they write the computer program and sell it to a software publisher such as Virgin Games or US Gold. MacLean does everything but write the music for his games: "I could if I tried," he says.

Now almost 30, MacLean's life story could be the inspiration for a computer game in itself. A "nightmarish" childhood resulting from his parent's broken marriage gave him a steady determination to succeed. By the age of 14 he was building computers. A degree in cybernetics at Lancaster Polytechnic followed but he never made use of it. Instead he took two years off to write his first bestseller, *Drop Zone*. Another two years work led to *International Karate* which topped the charts here and in the US.

He enjoys the trappings of his success: a Warwickshire mansion in 10 acres of land,

complete with tennis courts and swimming pool, a Ferrari and a Porsche.

MacLean and his like, able to earn six-figure sums for each successful game they create, are the aristocrats in a business rapidly outgrowing its cottage industry origins. Estimates put the worth of the total UK market at E260m a year. The US market may be worth four times that figure.

Since the first elementary games were produced for Commodore Pets and Sinclair Spectrum computers in the early 1980s, the market has segmented sharply. Today, software authors have a choice of

three principal kinds of hardware to write for: home computers such as the Commodore Amiga and the Atari ST, personal computers of the IBM variety and games consoles developed by the Japanese makers Nintendo and Sega. Sales of the Nintendo and Sega consoles, however, are a credit to Japanese packaging and marketing. One in four US households already owns a Nintendo machine; one in three in Japan.

Games for consoles, moreover, are supplied on hard-to-copy cartridges, making them virtually piracy-proof, so offering a solution to a problem which once threatened to destroy the games software business. MacLean reckons that for every legitimate copy of his games in circulation there are six illegal copies.

The industry itself now resembles a cross between the music business and conventional publishing. Large software publishers - Virgin Games, US Gold, Microprose and Electronic Arts, for example - have emerged. They use their own games designers and production teams to manufacture the product.

Cygnus Software works for many of the large software publishers as well as creating its own products. It may put work out to freelance computer specialists. Mr Nigel Kenward, for example, once a jeweller, now creates game screen images under contract to Cygnus. An industrial designer by training, he finds it a diversion while he looks after his daughter - giving his wife the freedom to follow her teaching profession.

An example of a development house which has shot to prominence after marketing its own game ideas is Core Design of Derby. It has had a string of hits including "Corporation", "Crunch Rock" and "Thunderhawk". Its latest offering, "Helmfall", a gothic adventure, is high in the rankings this Christmas. Less than four years old, the company is already turning over E4.5m annually.

A good designer should earn at least E50,000 from a successful game but as new ideas become scarce it is less easy to earn an instant fortune. And designers have to protect themselves with a cast iron contract. As in the record business, games software is rife with stories of designers who say they have been cheated by unscrupulous publishers.

Another gripe is lack of recognition from the more traditional end of the software business. Mr Paul Moodie, sales director of Microprose, which specialises in simulation games, emphasises the expertise and sheer computing know-how necessary to create the cockpit of a Stealth bomber or the finer elements of a game of golf.

Mr MacLean says he had to resort to "unfathomable" depths of programming ingenuity to give his snooker game his characteristic gloss and sheen. But it took his publisher, Virgin Games, from 3 per cent to 25 per cent of the market in a year.

## LETTERS

### Solutions to a pensions conundrum

From Mr Peter Tompkins

Sir, John Dick (Letters, December 20) draws attention to the tax rules for "top-up" schemes and the lack of security if there is no properly segregated pension fund. The main problem with the tax system is that pensions are taxed as "annual payments", even if the contributions were taxed when they were funded.

The Association of Consulting Actuaries has recently put forward solutions to this conundrum in a submission to the Chancellor of the exchequer. One alternative is for tax to continue to be charged on all pensions when they are paid but to give relief for the contributions. The main distinction from an approved scheme would remain that investment income is not taxable.

The other choice is to exempt pension funds which have already been taxed from paying further tax on an employee's pension after retirement. This change would, at a stroke, make funding a "top-up" pension scheme sensible and have the added advantage that the exchequer that tax would be paid immediately on the contributions made for the employee to the fund.

Peter Tompkins, chairman, taxation sub-committee, Association of Consulting Actuaries, Norfolk House, Wellesley Road, Croydon, Surrey

### Lasmo move unfair to private shareholder

From Mr Derek Pearce

Sir, Lasmo clinches its win of Ultramar. How does it do it? Not through the two offers it has made to ordinary shareholders. No, it makes an "astute" cash purchase of 3.55 per cent of Ultramar shares from institutions. As an ordinary shareholder of Ultramar I deplore the fact that I was not offered 30p for my shares. I have to be content with Lasmo paper.

Clever though Lasmo and

### Customers and takings deciding factors on Sunday trading

From Ms Charlotte Smallman

Sir, Mr John Saunders' letter (December 21) was a breath of fresh air in a debate clouded by emotion, hypocrisy and self-interest.

As a small independent toy and gift retailer struggling to cope with sharply rising rents and the effects of a recession on turnover (in itself an inapplicable combination) my approach to the subject is very simple.

### A scientific sort of brain teaser?

From Mr T I Perkins

Sir, I refer to the maths level of Andrew Adonis' ("One in four pupils struggle in maths and reading tests", December 20).

If 90 per cent of the science pupils were in level 2 or above and 23 per cent in level 3,

the institutions may feel, the fact is their conduct, although within the rules, is unethical and unfair on private shareholders. Their behaviour spirals further the descending standards of the City. Self-regulation is proving a farce. If the City cannot be ethical it must have the tougher laws it deserves.

Derek Pearce, Oaks Farm, Kersington, Norfolk NR10 4RP

If they don't want the convenience of Sunday opening by staying away, if my staff no longer want the opportunity to work on Sunday and if the week's takings fail to justify the extra cost, I'll stop. Until then, I'll continue. Charlotte Smallman, managing director, Frag Hollow, 15 Victoria Grove, London W8

where were the rest - or was this the start of a new Christmas brain teaser? T I Perkins, Cobble House, Forstall Road, Aylesford, Kent ME20 7AG

### Understanding cultural market

From Mr Simon Mundy

Sir, Perhaps the real reason why the newly-created media giants have failed to be limitless moneyspinners is their misunderstanding of the cultural market ("Headline Makers", December 17). To assume that just because the whole world buys cinema tickets or CDs the world likes the same film or artists is only partly vindicated. The lowest common denominator is quickly satisfied. There are only a few Pavarottis, Michael Jacksons or Total Recalls to go round.

In reality cultural tastes are far more diverse and specialised than the Time Warner or News Corporation accountants find convenient. That is why, as Brownie Maddox points out, they still remain strongest in their home markets. It is also why at exactly the moment when the giant corporations are floundering, the smaller record companies, medium size publishers and nationally based film producers are still holding on. They may not be making in the money but they are quietly expanding catalogues and exploiting the yearning for strong regional cultural identity.

Simon Mundy, director, National Campaign for the Arts, Francis House, Francis Street, London SW1

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## Weekend FT

You obviously know "how to make it" - you're reading the weekday FT.

At the weekend however your attentions turn to other things, as indeed do ours. Having "made it", how for instance do you best "look after it?" Well, Weekend FT's "Finance and the Family" pages cast an expert eye on all aspects of personal finance.

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All this and our weekend has barely begun. Order your copy of the Weekend FT from your newsagent this Saturday and join us.

Every Weekend

### Inconsistency on the question of independence for Croatia

From Ms Irene Lipp

Sir, Is it only by standing on one's head that one can understand your leader on the EC and Yugoslavia? (The EC and Yugoslavia, December 19?) Is there any communication between your leader writer and your regular contributors, Samuel Brittan and Edward Mortimer? Already this summer Samuel Brittan argued forcibly for early recognition of Slovenia and Edward Mortimer demonstrated a profound understanding of the ethnic fault line that exists between the Croats and the Serbs going back more than 1,700 years. Edward Mortimer concluded

his article (Foreign Affairs) on December 18: "With hindsight it seems a great pity that this approach (ie recognition) was not tried when Slovenia and Croatia declared independence before the serious fighting started." Yet only one day later your leader writer says that recognition is only of peripheral importance. He states that at the heart of the problem is the protection of rights of ethnic minorities.

At the heart of the present problem in Croatia is Serbian expansionism using, as a smokescreen, the defence of rights of ethnic minorities. You are either guilty of naivety or

willful misrepresentation. The Serbian minority represents 12 per cent of the population in Croatia yet already occupies 33 per cent of Croatia. By withholding recognition the Serbian-led federal army is given a spurious legitimacy to carry on with the slaughter in areas totally inhabited by Croats. There is an inconsistent approach by the US, Britain and France in their hurry to acknowledge the dissolution of the Soviet Union yet a distinct reluctance in coming to terms with the break-up of Yugoslavia.

Sadly, I can only draw one conclusion: that we are back to

1914. The right of self-determination is considered sacrosanct but it is only allowed to happen when it fits into a pattern of power politics. To grant recognition to the separate republics in Yugoslavia is perceived to grant too much influence to Germany from the Baltic to the Adriatic. In the meantime the apathy and indifference in Britain to the suffering of Croats is in sharp contrast to the reaction to the suffering of the Kurds or the Kurds last year.

Irene Lipp, Southview, Woodhall, Harthill, Sheffield



## Maxim Natanovitch describes the birth of the USSR to Gillian Tett The man who lived through it all

To have lived through the birth and death of the Soviet Union is a considerable feat. To have done this and retained a sense of humour is even more remarkable.

But Maxim Natanovitch, a Russian Jew and former doctor, who recently turned 100, has had an extraordinary life. "I have lived through two world wars and four Russian revolutions - not bad for one lifetime!" he said.

His first "revolution" - while still at school - was the anti-tsarist revolt of 1905. The second, the fall of the tsar in 1917, followed by the third, when the Bolsheviks seized power in late 1917. He has also survived Lenin, Stalin, the purges, perestroika - the fourth revolution - and Gorbachev.

"Back in 1917 they said we would have a shining future. Now they say it was all a lie. But how could we have dreamt then that what we started would end like this?"

Like many who have lived through the horrors of the wars, Maxim Natanovitch is deliberately stoic about the present situation. "It's very, very bad now - the queues, the prices. But people aren't really starving, not like they did before. Not like Petrograd back in the revolution."

As a war veteran, he says his pension is just enough to live on. His tiny flat in the Moscow suburbs is cosy. There were oranges on the table - an expensive luxury - but the life is broken and the stairwells vandalised and stinking.

His biggest problem is finding medicine for his 65-year-old bedridden daughter, who lives with him, spending her days peeping through the eighth floor window at ranks of snow covered tower blocks.

Born into a poor Jewish family in 1891, Maxim is one of the more obscure chapters of the civil war, captured Kazan. "Nobody had a clue why the Czechs had appeared, or what they wanted. It was chaos. So although I wasn't a communist then, I joined the red guard. It seemed the best chance."

As the white army advanced, he remembers running through the panic-stricken streets, and fighting his way on to the last train for Petrograd - later renamed Leningrad. He arrived several months after the Bolsheviks seized power.

"It was appalling when I arrived. The red guard was in charge, but people were starving and cold. The food and money didn't work any more."

He survived by trading a gold ring for several sacks of flour and potatoes. "It was all barter - just like they say is happening now."

But did people then believe in the revolution? Did they understand it?

His room was completely bare of communist memorabilia. The only souvenir of the distant past was a photograph of his long-dead army commander from the First World War.



Survivor: Maxim Natanovitch, born in Russia in 1891, has lived to watch the system that he fought for crumble

"But we got used to these slogans... And then the Czechs suddenly arrived."

In 1918, a small legion of Czech troops, fighting for the "whites" against the red guards during one of the more obscure chapters of the civil war, captured Kazan. "Nobody had a clue why the Czechs had appeared, or what they wanted. It was chaos. So although I wasn't a communist then, I joined the red guard. It seemed the best chance."

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## The utility of regulation

The debate over utility regulation has reached such a pitch this year for it to be worth asking whether the regulators are serving their original purpose. After all, the government which doggedly sold off utilities in the 1980s has come to condemn the salary increases of the chairmen in the private sector monopolies it created. Scarcely five years after it was privatised, British Gas is a step or two away from dismemberment at the hands of its regulator.

The question is best addressed in an historical perspective. In the bad old days of public sector monopolies, the government oversaw inconsistent investment programmes and customers put up with poor services. Parliament and the Office of Fair Trading were the official safeguards against monopoly abuse. Then came Mrs Thatcher. Privatisation was central to the objective of creating a nation of shareholders and allowing the market to finance moribund state assets. The experiment reached its peak in 1984 with British Telecom, in its Post Office days a symbol of monopolistic complacency.

While there was broad agreement that BT should not be allowed unfettered power, in practice that consideration became secondary. Peripheral areas of the telecommunications business were thrown open to anyone who could meet basic technical standards. In its main businesses, BT was subjected to competition only via a hastily created regulatory framework.

Stalin. About these 'communists'. Well, we just lived. Made the best. What else can you do?

But what about this new 'democratic' revolution, I asked? Did he mourn the passing of the system he had once fought for?

No, he said adamantly. With a gentle resignation, typical of so many Russians, he argued that no revolution had ever lasted for long. The French revolution, the communist one, all had their place in the historical process. But that doesn't mean that they were wrong to happen, does it? Communism as theory - it is like any religion, it could be wonderful.

"What do I think about this Yeltsin, this Gorbachev fellow, you ask? Well, I don't really know what to think about them."

"When I see them on television it all seems a bit like before. Like 1917. The leaders are promising people freedom and new ideas and a future. They promise and promise! Only this time they are called democrats!"

Who knew what people would say about the perestroika revolution in 70 years? Maybe they would decide that the promises hadn't been kept and start yet another 'revolution'?

He smiled. "But I won't be alive to see that. I've lived through enough revolutions."

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Yet even when British Gas came up for sale two years later, it was obvious that the telecoms market was not seeing as much competition as expected. It was generally concluded that BT was resisting change, although it was equally true that Ofwat was failing to use the powers in its licence. Regulation also consisted of monopoly restraint in the form of an inflation-linked formula governing how much BT could charge its customers.

Other models, including the US rate of return system for utilities, were rejected as impractical. A system of rigid financial controls would not produce an attractive investment and would raise less cash for the government. In addition, it was argued that management would lack the incentive to be efficient.

Breaking up

In 1988, the option of breaking up the gas industry was rejected by the government. That decision made it abundantly clear that the adopted system of price-cap regulation was a compromise, not least because a wholesale break-up into competing parts would have reduced the government's proceeds. By allowing a vertically integrated monopoly to enter the private sector, the government implied that its priorities were essentially financial.

The sales of the water and electricity generating industries, both of which were given variations on price-cap regulation, reinforced that notion. In the case of water, the government's overriding objective was to avoid public funding of the huge investment needed by the industry to meet improved water and service standards.

As for electricity, the aim appeared more overtly political in the aftermath of the bitter miners' strike in 1984. Selling off the distribution companies was the first step towards the government's purpose of ending the social subsidy given to coal miners. That was achieved by setting 1985 as the date after which the generators would be freed from their obligation to buy from British Coal, itself a candidate for future privatisation should the Conservatives be re-elected.

Given the mixture of motives which characterised the privatisation programme, it is scarcely surprising that the government now stands accused of having been, in some respects, dishonest. British Gas recently endorsed that argument when it pointed out that its shareholders were misled by the 1986 sale prospectus which made no mention of the possibility of "creeping regulation". The BT secondary saw institutions pressuring Ofwat to clarify its future intentions, a call which the regulator pointedly resisted in its prospectus statement.

The water companies have suggested that the rapid evolution of regulation is hindering their ability to make long-term investment decisions to the point where they are in danger of being regulated out of existence.

That seems odd, not least because in theory it is the regulator, not the companies, which will eventually disappear. Given that Ofwat's licence confers on it a duty to ensure the companies' financial viability, its offence may have been merely to adopt a hard bargaining position.

Changing rules

To return to the original question, one could argue that the tension this year has been caused by an about-turn in individual regulators' views of their role. In effect, the remnants of the light-touch principle have been jettisoned in favour of the realisation that, at heart, the regulators' job is to overturn the uncompetitive structural arrangements allowed at the outset by the government.

Thus, Ofwat and Ofgas have been conspicuous by their willingness to explore and exploit the powers conferred in their licences. The electricity industry is still in its infancy, so the regulator has chosen not to reveal his hand. Meanwhile, Ofwat's determination to stick to its traditional hands-off role threatens to leave it in splendid isolation.

Despite their healthy dividend streams, utility shares still trade at the above-average yields on which they were floated, a reflection of the regulatory risk with which they are now tainted. It is logical to conclude that as the regulators complete their work, the shares will have to be priced on the basis of their break-up values.

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## UK opposition returns to attack in election run-up

By Ivo Dawney, Political Correspondent

THE Christmas political truce in the UK ends today as the opposition Labour party launches its biggest ever leafletting campaign aimed at one million households, mostly in marginal seats, over the next few days.

Mr John Major, the prime minister, must call a general election before July 17 and recent opinion polls have put the government level with the Labour party.

Hundreds of party workers have been assigned to deliver a message from Mr Neil Kinnock, the opposition leader, intended to combat the economic gloom with an upbeat pledge that Labour has devised policies to deliver steady long-term growth.

Reports of the New Year offensive emerged after an apparent slip by Mr Chris Patten, the Tory party chairman, suggested that the government now favours a May poll.

In a recorded BBC radio interview, Mr Patten said his resolution for 1992 was to deliver a fourth general election victory. Then he added: "And what I also hope is for

the end of May... sorry, I should have said the end of July. I've given the game away."

His comments were immediately denounced as "treason" by Mr Jack Cunningham, Labour's campaign co-ordinator. "The electorate has lost patience with Cabinet ministers who are toying with the people's rights to decide on a new government for Britain," he said.

Mr Patten later said his remarks had been made some time ago and intended only to indicate that the election could be called at any time up to July next year.

Many pundits say a May poll, possibly in conjunction with local government elections on May 7, must rank high among the probabilities, though the gloomy economic outlook now reinforces some Tories' arguments for the government to soldier on until the last moment.

Yesterday, the opposition parties made clear they have no intention of letting up in their attacks on the government's economic record.

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## Tokyo trade surplus rises

Continued from Page 1

of the US recovery when it comes in late 1992," the report said.

There was little good news on the UK economy, however. Figures showed that the British energy sector, which has fuelled economic activity in the last two quarters, has stalled.

According to the latest figures from the Royal Bank of Scotland, the UK's oil index, the production from the British sector fell by 64,000 barrels a day - bringing to an end an unbroken series of monthly

stocking by consuming nations in the second half of last year in anticipation of pressures which did not materialise. For example, the former Soviet Union has managed to maintain exports of oil despite internal political turmoil, and the winter has so far been comparatively mild in Japan.

Although the defeat of Iraq removed a large supplier, that shortfall is steadily being made up as Kuwaiti oilwells come back into production earlier than expected. But analysts say the market could still tighten in the coming weeks.

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risers which began in June. The value of production fell significantly during November as falling international oil prices were magnified by the rise in sterling against the dollar.

The value of average daily production fell from £26.4m to £23.6m during the month.

Sir Anthony Quinton, the chairman of Barclays Bank, said 1991 had seen the "worst collapse" of UK business confidence since the 1930s. "The economy is in a pretty dismal state and is going to stay that way for a while," he said on BBC Radio.

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**INSIDE**

**Lasmo hopes to sell Ultramar Canada**

Lasmo, the oil and gas group, intends to establish Ultramar Canada as a separate company as a first step in its disengagement from downstream activities after its recent takeover of Ultramar. A detailed review of the Canadian business is underway and a range of divestment options are being considered, including trade sales and public flotations. Lasmo hopes to sell the business within a year. Page 14

**Bullers shares suspended**

The shares of Bullers, the loss-making UK giftware, decoration and fine arts products manufacturer, were suspended on the London stock market on Tuesday at 3.5p as some of its creditors agreed to convert its debts into equity and subscribe for new shares. Page 14

**Isuzu suspends payout**

Isuzu, the Japanese vehicle-maker in which General Motors of the US holds a 37.4 per cent stake, has suspended its dividend payment after plunging into the red in the year to the end of October, posting a pre-tax loss of ¥48.38bn (\$382.4m), compared with a profit of ¥15.37bn last year. Isuzu blamed the loss on weak demand for vehicles in its principle markets, particularly the US and Japan. Page 15

**An angry man**

Mr Andrew Smith is an angry man these days. The former managing director of Mr Robert Maxwell's London and Bishopsgate International Investment Management says he is "disturbed" that there should be any questions raised about him or any "guilt by association" with the Maxwell group. Page 14

**IBM to supply Hitachi**

IBM, the computer company, has agreed to supply Hitachi, the Japanese electronics group, with its latest Japanese language personal computers for sale on an original equipment manufacturing basis. Page 15

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**Agnelli bid for Exor set to be cleared**

By William Dawkins in Paris  
FRANCE'S stock market authorities were yesterday set to clear the Agnelli family's FF5.6bn (\$1.03bn) bid for Exor, the holding company which controls the bottled water-to-Roquefort cheese group.

The bid had run into a potentially expensive technical hitch, and had also encountered opposition from farming unions in Roquefort, unwilling to see control of Perrier pass into entirely non-French hands. Exor controls 35 per cent of Perrier, prime property in Paris, and owns Chateau Margaux, the distinguished claret, though the family shareholders are expected to retain at least management control of the vineyard.

This marks a significant extension of the Agnelli family's French industrial interests, which also include 5.8 per cent of BSN, the food group which owns Badoit, the main competitor to Perrier.

The stock exchange watchdog, the Commission des Operations de Bourse, yesterday approved the bid documents under its disclosure rules.

This cleared the way for the Société des Bourses Françaises, the market executive, to allow the bid formally to open - the final regulatory hurdle.

The move follows an announcement by the Conseil des Bourses de Valeurs (CBV), the stock exchange regulator, that Exor would not after all have to bid for two-thirds control of Perrier. That would have seriously complicated the offer for Exor being made by Ilt, the Agnellis' foreign holding company.

**Robert Peston finds the most senior manager at Midland braced for a grim new year**

The bank manager is going to make a comeback in 1992 - or at least that is the fervent hope of Mr Brian Pearse, chief executive of Midland Bank.

During the past year, bank managers have been pilloried by the government for being insensitive to the needs of small and medium sized businesses. At the same time, they have been lambasted by companies and individuals alike for overcharging. Some may say only the police now have a worse public image.

However Mr Pearse's counter-intuitive solution to the problem of how to improve the performance of banks - both their financial performance and their relationship with the public - is to give more responsibility to 200 senior branch managers.

He believes that Britain's banks owe some of their difficulties to their long-standing tendency to centralise decision-making.

In other words, it is banks' head offices - not their branches - which must take much of the blame, for laying down ordinances which were followed mechanistically by demoralised branch apparatchiks.

**Giving pride to the people in grey suits**

Mr Pearse is trying to restore a sense of pride to the archetypal grey-suited person. He wants the branch manager to be born again as a "traditional banker", a figure of authority in local communities, serving companies as well as taking responsibility for personal customers.

The plan is to close down Midland's business centres, which were created to take responsibility for dealing with all but the bank's biggest corporate customers.

Within a year, their functions should be transferred to "200 old-style branches". But Mr Pearse said the plan may take longer to implement, because of a scarcity of suitable candidates for the post of senior branch manager.

Under the previous chairman, Sir Kit McMahon - who resigned in March following pressure from the Bank of England - Midland pensioned off many of its most experienced managers, as part of its attempts to cut costs.

"We lost a lot of people aged between 50 and 60", said Mr Pearse. "Those are the people I want."

However, Mr Pearse is on the whole complimentary of Sir Kit's attempts to restore Midland's profitability. Mr Pearse was headhunted from Barclays by the Bank of England to take on Sir Kit's executive functions at Midland. Sir Peter Walters, former chairman of BP, succeeded Sir Kit as Midland chairman.

**It is banks' head offices - not their branches - which must take much of the blame, for laying down ordinances which were followed mechanistically by demoralised branch apparatchiks.**

Pearse said, "128 branches have been closed this year", leaving the bank with 1,870.

"There is not much more we can do to cut costs in the branch network", Mr Pearse added.

However he said there is considerable scope for reducing head office overheads.

But if profits are going to grow significantly in the coming years, Midland will have to push up income. Mr Pearse admitted that Midland has been less successful than Barclays, Lloyds and the TSB Group in selling life insurance products to its branch customers.

Midland spent much of the autumn talking to life companies - including BAT Group's subsidiary, Allied Dunbar - about the possibility of forming a close link. An alliance with an insurer could help Midland extend its range of insurance products and also improve its selling techniques.

In the event, however, Midland has decided to "go on alone in insurance". All negotiations with insurers have been dropped.

**UK government may sell rest of BT shares**

By Roland Rudd in London

THE UK government plans to sell the rest of its shares in British Telecom at the earliest opportunity, if it is returned to power at the next general election, which is due in 1992.

According to government advisers, ministers believe there is no reason to hold on to the rest of the government's holding.

The prospectus in the recent £8bn (\$10.92bn) BT share sale said the government would not sell any of its residual shareholding before March 1993, when the third and last instalment of the partly-paid shares is due.

The government's percentage of BT stock has fallen from 47.7 per cent to 25.5 per cent, and is expected to fall to around 22 per cent after bonus shares are taken into consideration. Many commentators had expected the government to hold on to the rest of its BT holding for longer. But ministers believe hurdles preventing a final sale will have been surmounted by early 1993.

**UK finance directors contemplate a rapid re-writing of accounts**

THE LATEST pronouncement from the UK Accounting Standards Board on the treatment of goodwill on disposals has added a jarring note to many UK finance directors' end-of-the-year celebrations as they contemplate some rapid re-writing of their accounts.

For accounting periods ending on or after January 23, 1992, the calculation of profit or loss on the sale of a business must reflect any goodwill written off against reserves when that business was first acquired.

The effect will be to reduce the profits at companies which have previously been able to prevent the goodwill element of any purchases being passed through the profit and loss account.

Rather than permitting the net asset value to be deducted from the sale price of an acquisition when it is sold, under the new regulations the profit or loss on disposal must reflect the full purchase price paid, including any goodwill element.

The ruling applies only to acquisitions which have been consolidated, and in situations where goodwill has not been written off over a number of years.

The vast majority of British companies acquiring and then disposing of businesses will have to pay heed to the new ruling. "This is not a minor problem," said Mr David Twe-

die, chairman of the ASB. It is an issue to which he attaches considerable importance. Hence the ruling from Urgent Issues Task Force, which was established last July to deal with pressing accounting concerns and has

Standard on acquisition accounting, which should be issued in draft form next year, and may be in place sometime in 1993.

**Accountancy Notebook**  
By Andrew Jack in London

already made two other pronouncements. "It is a temporary holding device to stamp out an accounting fiddle," said Mr Tweedie.

"Goodwill is one of the thorniest areas that we have, and we are out of step with most of the rest of the world," said the technical partner at one of the Big Six firms.

The ASB intends to undertake a more comprehensive analysis of goodwill in a forthcoming Financial Reporting

Standards Committee's statement on goodwill, which discusses its treatment on acquisition, but does not specify how it should be treated during disposal except to say that it should be disclosed somewhere in the accounts.

Conglomerates including BTR and Williams Holdings have come under recent criticism for their accounting treatment of disposals after acquisition. A number of other notable examples of companies

to September 30, 1990, generated from a series of disposals. However, note 25 in the accounts, which details movements on balance sheet reserves, records a loss of £37m on the transfer of goodwill on disposal. Deducting this loss would produce an extraordinary profit of only £8m for the year under the new regulations.

● Saatchi and Saatchi, the advertising group, showed a loss on the sale of subsidiaries

put into effect its plans over its remaining BT shareholding if it wins the general election.

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Brian Pearse: aims to give authority to branch managers







## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

## IBM to supply Hitachi with language PCs

By Steven Butler in Tokyo

INTERNATIONAL Business Machines (IBM), the world's biggest computer company, has agreed to supply Hitachi, the Japanese electronics group, with its latest Japanese language personal computers for sale on an original equipment manufacturing (OEM) basis.

The agreement marks an important step for IBM in efforts to seek broader market acceptance in Japan for computer architecture standards agreed earlier this year with 22 Japanese companies which joined the IBM-led Open Architecture Group (OAG).

The operating system, known as DOS/V, is a derivative of the MS-DOS operating system used in IBM-standard personal computers elsewhere in the world. It is capable of running software written for ordinary IBM PCs as well as Japanese language applications.

Although IBM has been aggressively advertising products using DOS/V, it has remained reluctant to which other participants in the OAG would actively promote the new standard.

About 60 per cent of PCs sold in Japan use an operating system developed by NEC, the Japanese computer and electronics company. The system, however, is unique to Japan and cannot run software developed elsewhere unless

the software is rewritten.

The balance of the market is fragmented among a number of manufacturers which use a variety of operating systems. Hitachi, a member of the OAG group, said yesterday it would begin marketing IBM-manufactured notebook computers, the PS/55, under its own label in the spring. The initial sales target is 2,000 units a month.

"We recognise the operating system of the OAG organisation is superior," Hitachi said. The company said it has decided to market an IBM-made machine rather than develop its own OAG standard for use in the market.

This will be the first time for Hitachi to market OAG equipment. Hitachi will continue also to support computers using its own proprietary operating system and its Flora series, which is compatible with IBM AX computers.

The penetration of personal computers in the Japanese market is low compared with the US or Europe, although Japan is expected to be one of the world's fastest-growing markets in the years ahead.

The fragmentation of the market among different operating systems has driven up the cost of both software and hardware. IBM has hoped to spur growth in the market, and to improve its own sales, by promoting common standards.

## Citicorp write-offs to be 'in line with expectations'

By Alan Friedman in New York

CITICORP, the biggest US bank that is struggling to contain losses and had debt write-offs for the fourth quarter would be "in line with management expectations" following an inspection by federal bank examiners from the Office of the Comptroller of the Currency.

The unusual announcement, which did not go into specific details, appeared to be an attempt by the bank to quell a series of stock market rumours of new losses. The bank's stock plunged to a 1991 low of 84 1/2 a share last week as a result of the rumours; yesterday, the

share price stood at \$10 1/4, up 1/2.

Citicorp said it would announce fourth-quarter results on January 21. In the third quarter, the bank suffered a loss of \$885m and halted its dividend.

Keefe Bruyette, the firm of banking analysts, is forecasting a break-even result for the fourth quarter, with loan write-offs of \$1.1bn. In the fourth quarter of 1990, Citicorp had a net loss of \$322m.

## US Treasuries remain steady in quiet trading

LAST week's cut in the US discount rate continued to provide support for US Treasury bond prices, but prices of US government securities were little changed in quiet post-Christmas trading, writes Alan Friedman.

Traders said the absence of many market participants and hesitancy to make any substantial trades so close to the year-end reduced volatility.

The release of weekly initial unemployment insurance

claims - down 20,000 to 478,000 in the week of December 14 - had little impact, as did the Federal Reserve's early intervention in the money market.

The benchmark 30-year Treasury bond was up by just 1/8 at 105 1/8 yesterday, yielding 7.58 per cent. Two-year notes were unchanged yesterday, yielding 4.834 per cent at 100 1/8.

French government bond prices shrugged off news that the country's unemployment rose to another record high in November, and finished a dull session with slight losses, Reuters reports from Paris.

The Labour Ministry announced that the seasonally adjusted jobless total rose to 2.8m in November, a rise of 25,500, or 1.1 per cent, from October. The unemployment

rate rose to 9.8 per cent from 9.7 a month earlier.

The March bond future stayed trapped in a tight range, falling eight basis points to 106.90 on volume of 6,539 lots. The yield on the key 9.50 per cent OAT due 2001 closed at 8.78 per cent compared with 8.74 before Christmas.

The Japanese bond market rose yesterday ahead of President George Bush's visit to Japan early next year, Bloomberg Business News reports from Tokyo.

The market expects Mr Bush to press for action on Japan's swelling trade surplus, calling for lower Japanese interest rates and a stronger yen to stimulate the country's flagging economy and reverse declining demand for imports.

Mr Cameron Umetani, an analyst at MMS International, said the market believes "we are going to have a stronger yen and lower rates and they are raging ahead on that". However, the strength of yesterday's rally took many dealers by surprise, he said.

The benchmark No 129 10-year government bond rose 0.32 to 105.30 to yield 5.462 per cent, an all-time low yield. The government bond futures contract for March delivery also posted a record high, rising 0.38 to 102.33.

The German and UK bond markets were closed yesterday.

## Testing time for French TV media

Alice Rawsthorn reports on La Cinq's bid to stave off collapse

THIS week, the shareholders of La Cinq, the struggling French television station, have been trooping in and out of the offices of the Conseil Supérieur de l'Audiovisuel, the watchdog for France's television system, in a desperate attempt to save the station from collapse.

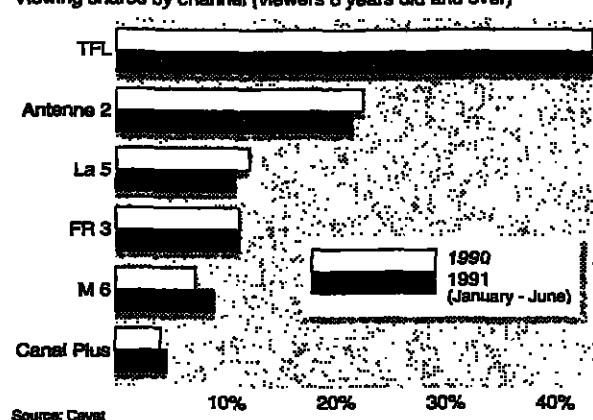
If the CSA accepts their proposals, La Cinq will stay on air with a skeleton staff. If it rejects them, the station's future will be flung into doubt, and the shareholders - who include Hachette, the heavily indebted French media group, and Mr Silvio Berlusconi, the Italian media mogul, with 25 per cent each, together with the French banks, Crédit Lyonnais, Société Générale and Crédit Commercial de France with smaller stakes - may face not only having to write off their investments but picking up a FRF30bn (\$57.5m) bill for closing the channel.

Whatever the outcome, La Cinq's plight has serious implications for the rest of the French media. To some extent, its difficulties can be attributed to Hachette's over-ambitious management and lacklustre programming, but they also reflect the general pressures of an advertising downturn and the French government's interventionist policy pursued by Mr Jack Lang, the socialist minister of culture, ever since.

Privatisation, which was accelerated under Mr Jacques Chirac's centre-right government between 1986 and 1988, was intended to give more choice to viewers by bringing in private capital to finance new channels. This involved the launch of Canal Plus in

## French television audiences

Viewing shares by channel (viewers 6 years old and over)



Source: CSA

1984, of La Cinq two years later and of M6 in 1987, together with the privatisation of TFI and an ambitious expansion plan for cable television.

Meanwhile, Mr Lang has used his power to impose controls on programme sourcing and advertising content. His aim has been to stimulate programme production in France while preventing French television from following the same path as Italy, where deregulation has heralded an anarchic scenario of dozens of different channels pumping out soft pornography and pulp programming punctuated by virtually unrestricted advertising.

In theory, the French should have emerged with the best possible combination of a number of successful channels using a healthy production industry to offer a wide choice of programmes. In practice, things have turned out very differently.

French television is dominated by one channel, TFI, which claims more than 40 per cent of the audience and the lion's share of advertising revenue. The rest, with the notable

exception of Canal Plus, the successful pay-TV channel, are struggling to break even. The worst case of all, La Cinq, is fighting for survival after losing FRF1.12bn this year, a little more than its overall turnover.

The immediate issue is the fate of La Cinq. The French government has in the past tried to persuade first M6, and then Canal Plus, to take over the station. Having failed to do so, it has since stressed repeatedly that it will not take responsibility for the financial stability of a privately-owned TV station.

The Government's apparent disinterest is almost certainly heightened by the fact that two of La Cinq's main shareholders, Hachette and Mr Robert Hersant, proprietor of the Figaro newspaper, are politically aligned with the right wing opposition. Moreover, La Cinq's programming, which is heavy on soft pornography, has regularly fallen foul of the CSA.

What La Cinq really needs is a new injection of capital. But it is difficult to see where it

could come from, given that the station's recent record is so poor. La Cinq's share of advertising fell from 16.5 per cent in 1990 to 13.5 per cent in the first half of this year and of audience from 12 to 10.9 per cent over the same period, according to the Carat media buying group.

Further, both main shareholders, Hachette and Berlusconi, already hold the maximum 25 per cent stakes allowed under French law.

Hachette, having searched in vain for new investment, has hammered out a cost-cutting package. Last month, Mr Yves Sabouret, appointed by Hachette to run La Cinq, announced plans to shed 292 of the station's 537 permanent staff and to operate with just 27 journalists.

The plan, which has already run into fierce protests by the La Cinq staff, is now being pursued by the CSA.

However, La Cinq's problems are inseparable from those of the rest of the TV scene. At some stage, the French government will have to address the issues of whether the power of TFI, run by the Bouygues construction group, is really compatible with a supposedly pluralist system; if it can justify continuing to support two state-owned channels in Antenne 2 and FR3; how to speed up the development of the fledgling cable TV networks; and whether controls over programme sourcing and advertising content are really compatible with a system where TV channels are left to sink or swim on an open market.

Given that Mr Lang is said to be watching the outcome of La Cinq scenario with particular interest, the trials and tribulations of France's fifth television channel may prompt the French government formally to address these issues sooner rather than later.

## Nothing for original TV3 investors

By Terry Hall in Wellington

THE sale of the operating assets of TV3, the New Zealand national television channel, to Canadian and Australian owners will leave the original investors in the public company that floated it with worthless paper, Mr Keith Smith, the receiver, has confirmed.

TV3 was placed in receivership 18 months ago by its main debenture holder, Westpac Banking Corporation, the Australian bank. Since then, it has been restructured, with its assets transferred to a new operating company - TV3 Network.

Under the new ownership structure, Can West Global Communications, the Canadian broadcaster, is acquiring a 20 per cent stake, with Westpac holding 48 per cent and the receiver holding the rest.

Under the deal, for an undisclosed price, Can West will invest \$400m (US\$382.2m) and take over exclusive management control. It has rights to lift its stake to 50 per cent, as has Westpac. Shareholders in the original listed company who paid NZ\$2.40 a share in 1988 will receive nothing.

Mr Smith said that as first debenture holder Westpac took priority in any return of funds and there was nothing left for ordinary shareholders. Westpac was said to be owed NZ\$40m at the time of the receivership, and Mr Smith said it still faced a loss.

The collapsed company's assets include two legal actions against its founding shareholders and the state-owned Television New Zealand which owns the two competing channels.

## Correction

Dai-ichi Kangyo Bank

MR TADASHI OKUDA, named as president of Dai-ichi Kangyo Bank as from next April, joined Nippon Kangyo Bank in 1965. This was incorrectly stated as 1946 in Saturday's FT.

## Malaysia to sell Proton stake and speed second car plant

By Lim Siong Hoon in Kuala Lumpur

THE Malaysian government has announced that it will sell a minority stake in Proton, Malaysia's only car-maker, and is also speeding up plans for a second car plant.

Government officials say the second plant will bring together Peugeot of France and Japan's Daihatsu, with local equity and distribution interests. Peugeot and Daihatsu had been individually vying for government support to build a low-end range of cars so as to avoid directly competing against Proton.

Proton said this week that the Capital Issues Committee, which vets new listings on the Kuala Lumpur Stock Exchange, had approved the sale of an undisclosed shareholding.

The government, which currently controls 70 per cent, will continue to have equity control with 45 per cent held through Heavy Industries Corporation of Malaysia.

Mitsubishi of Japan owns 26 per cent and Kuala Pura, a pri-

vate investor, 4 per cent. The Proton car, built with Mitsubishi technology, was introduced in 1985 and nearly 337,000 have been sold, 88 per cent of them in Malaysia where it has 60 per cent of the market. Annual capacity is 100,000.

The proposed sale of Proton is the second, after Edaran Otomobil Nasional, the local Proton distributor, from Hicom's stable of companies.

Stock exchange rules normally require a company to register five years of profitability before flotation. Proton posted its first pre-tax profit in the year ended March 1989, with M\$32m (US\$11.7m) on turnover of M\$320m. In the 1990-91 financial year, turnover rose to M\$1.8bn and pre-tax profit to M\$262m.

The sale will be one of the most significant of public assets in 1992. Tenaga Nasional, the electricity monopoly, is almost certain to be the highlight when up to 20 per cent is sold in May. Also included among 37 govern-

ment-owned enterprises on the block are Sabah Gas Industries, a methanol producer, the post office National Savings Bank, Kedah Cement, and several new toll motorways.

The Tenaga sale will represent the biggest state divestment yet on the Kuala Lumpur Stock Exchange, but official statements on the flotation plans have also indicated the difficulties involved.

This is partly because of Tenaga's size and the availability of capital, as inflationary and interest rate pressures have exerted a toll on the performance of the stock market.

Initial plans to sell 25 per cent of Tenaga have been revised to include its dismemberment into a transmission and a distribution company. Tenaga's assets have been estimated by K&N Kenanga, a local stockbroker, at about M\$1.1bn and debts at M\$300m.

If Tenaga is to be split, new and existing generating stations will have to be offered separately to other bidders.

## SA Breweries buys 54% of Placor for R320m

By Philip Gawth in Johannesburg

SOUTHERN AFRICAN Breweries (SAB) is to pay R320m (\$15.5m) for a 54.9 per cent stake in Placor (Placorp) group, the country's largest glass company.

This comes a week after it was announced that Plate Glass and Shatterproof Industries (PGSI), the operating company in the Placor group, was paying R320m for a 49 per cent stake in Glass SA held by Pilkington, the UK glass group.

SAB will acquire the stake from Liberty Life, the South African insurance company, and the Lubner and Brodie families. SAB will issue one SAB automatically-convertible preference share for every two Placor shares.

When the deal was announced, SAB shares were quoted at R37.5 in Johannesburg. This placed a value of R27 on each Placor share, a 20 per cent premium over Placor's price of R22.50. A similar offer will be made to minorities when the deal becomes unconditional.

SAB says the investment provides a big diversification for its consumer-related interests. PGSI's main activities are the manufacture and distribution of glass and wood-based products and substantial international interests, focusing on serving automotive glass replacement markets in the UK, Europe, Australia and the US.

operations involving 70,000 job losses.

Fitch Investors Service, a credit rating agency, yesterday lowered its rating of General Motors senior debt, but maintained a relatively high rating for the commercial paper issued by the General Motors Acceptance Corporation (GMAC), the group's financial services arm, writes Alan Friedman in New York.

Fitch lowered GM's senior debt from AA minus to A, plus. The rating on GMAC commercial paper was downgraded to P-1 from P-1 plus. In Fitch's rating system, P-1 plus is exceptionally strong while P-1 is "very strong".

GMAC is the second biggest issuer of commercial paper in the US, with more than \$25bn outstanding. Moody's and Standard & Poor's, the two largest credit rating agencies in the US, are reviewing the rating on GMAC's commercial paper.



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## RUSSIA

The FT proposes to publish this survey on March 28 1992. The survey will be included in the FT of that day and will be printed in London, Frankfurt, Rostock, New Jersey and Tokyo. It will be distributed in 160 countries world-wide. For further information about advertising in the survey please contact:

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FINANCIAL TIMES

LONDON &amp; NEW YORK

## EUROFIMA Société européenne pour le financement de matériel ferroviaire

("EUROFIMA")

NOTICE

to the holders of

Japanese Yen 20,000,000,000 EUROFIMA 6 5/8 per cent.

Bonds due 1993 (the "Bonds")

EARLY REDEMPTION ON 10th February, 1992

of all the Bonds by EUROFIMA

NOTICE IS HEREBY GIVEN to the holders of the Bonds (the "Bondholders") that, in accordance with conditions of bonds endorsed on the Bonds (the "Conditions"), EUROFIMA will on 10th February, 1992 (the "redemption date") redeem all of the Bonds then outstanding at 100.25 per cent of their principal amount together with interest accrued to such date (being an aggregate of Yen 1,068,750 for each Bond of Yen 1,000,000). Payments of principal, premium and accrued interest will be made on and after the redemption date in the manner provided in the Conditions against surrender of Bonds and Coupons No.6 due on 10th February, 1992 and all subsequent Coupons appertaining thereto at the specified office of any of the Paying Agents listed below. Failure to surrender any such subsequent Coupons will result in the amount of such Coupons being deducted from the sum due for payment on the redemption date. The attention of the Bondholders is drawn to the Conditions and in particular to Condition 6 which contains further details regarding redemption.

FISCAL AGENT AND PRINCIPAL PAYING AGENT

The Bank of Tokyo, Ltd.,  
3-2, Nihombashi Hongoku-cho  
1-chome, Chuo-ku,  
Tokyo

ADDITIONAL PAYING AGENTS

The Bank of Tokyo, Ltd.,  
London Office  
Northgate House, 20/21 Northgate,  
London EC2R 6DH

Kreditbank S.A. Luxembourg, 43, Boulevard Royal,  
L-2955 Luxembourg

The Bank of Tokyo, Ltd.,  
Paris Office  
4-B, rue Saint-Antoine  
75001, Paris

EUROFIMA  
by The Bank of Tokyo, Ltd. as Fiscal Agent

Dated December 27, 1991

## Isuzu suspends dividends after plunging into the red

By Steven Butler

ISUZU, the Japanese vehicle-maker in which General Motors of the US holds a 37.4 per cent stake, has suspended its dividend payment after plunging into the red in the year to the end of October, posting a pre-tax loss of Y48,888m (\$382.4m), compared with a profit of Y15,378m last year.

Isuzu blamed the loss on weak demand for vehicles in its principle markets, particularly the US and Japan. The poor sales results came at a time of increased spending on research and development, and sharply rising interest expenses.

GM earlier this month moved to tighten control over the Isuzu management by sending two senior GM executives to join the Isuzu board and take charge of corporate planning. Isuzu none the less said it expected to post a further loss in the current fiscal year amounting to Y260m at the operating

level, compared with a Y42,588m operating loss in 1991.

Isuzu sales fell by 4.2 per cent to Y1,146bn. Domestic sales rose by Y6.2bn to Y618.8bn, while exports were off by 9.2 per cent to Y528.9bn. In the domestic market, small and large trucks and buses both showed gains, while cars and light vans declined.

Exports were hit hardest. Total vehicle sales were 498,579, with all but 1,799 of the 75,795 unit decline coming out of exports, which totalled 299,615. While truck and bus sales gained in Japan, exports of small trucks and buses were off by 21 per cent to 180,104 units. Total vehicle exports fell by 19.8 per cent to 299,615 units.

Isuzu said it expected sales of large trucks and passenger cars to continue declining, although it projected that a rise in the sales of small trucks and buses would lift total vehicle sales to

511,000 units in the current year.

While the value of sales declined in 1991, the cost of sales and general management expenses rose from Y94.5bn to Y108.7bn. Interest expenses increased sharply from Y14.5bn to Y20.4bn. Net earnings after tax fell from Y7.6bn to a loss of Y47.18bn.

The company said its principle goal would be to return to profitability and that this would be accomplished by focusing its energies on commercial vehicle sales, rationalising production, strengthening the domestic sales force and rationalising and cutting costs in North America.

As part of its efforts to help nurse Isuzu back to health, GM has agreed to import more Isuzu-made transmission units to the US and more Isuzu-made diesel engines to Germany. GM itself last week announced a sweeping restructuring of its North American



## MARKET REPORT

Gold closed steady on Christmas Eve on the London bullion market in almost stagnant pre-holiday trade. Dealers said there was virtually no business going on but precious metals were entering the New Year on a firm note. Monday's Wall Street rally to the highest level for the Dow Jones since August improved sentiment in the white metals in the wake of last week's dive in platinum prices. Gold is underpinned by the political crisis in the Soviet Union coupled with the continuing decline in US interest rates and consequent fall in the dollar, dealers said. Platinum was fixed lower amid some end-of-year book squaring. On the LME copper

market sentiment was depressed by news of an 8,525-tonne rise in warehouse stocks. Analysts see the market testing \$2.135 for three-month metal in the New Year. A rise of 900 tonnes in nickel stocks to 12,102 tonnes — the highest level since October 1984 — reflected further arrivals of Soviet cathodes as well as Western origin briquettes. Three-month nickel closed the \$7,200-a-tonne level, but closed above it. Aluminum stocks, already at record levels, rose by a further 16,875 tonnes to 954,925 tonnes. US markets were open yesterday. Compiled from Reuters

## London Markets

## SPOT MARKETS

Crude oil (per barrel FOB) 22/12/91 + or -

Dubai \$14.45-4.50

Brent Blend (dated) \$17.55-7.65

Brent Blend (Jan) \$17.55-7.65

WTI (Jan) \$18.55-8.70

Oil products 24/12/91

DME prompt delivery per tonne CIF + or -

Premium Gasoline \$190-192

Gas Oil \$170-172

Heavy Fuel Oil \$88-97

Naphtha \$188-189

Petroleum Argus Estimates

Other

Gold (per troy oz) \$328.75

Silver (per troy oz) \$32.00

Platinum (per troy oz) \$339.25

Steel (per troy oz) \$80.25

Copper (US Producer) \$102.75

Lead (US Producer) \$72.25

Tin (London Market) \$147.50

Zinc (London Market) \$258.00

Cash (five weight) \$11.87p

Sheep (head weight) \$11.87p

Pipe (weight) \$11.87p

London daily sugar (raw) \$22.25

London daily sugar (white) \$22.25

Tate and Lyle export price \$23.15

Barley (English lead) \$125.50

Malze (US No. 3 yellow) \$147.50

Wheat (US Dark Northern) \$171

Rubber (Feb) \$75.50

Rubber (Mar) \$75.50

Rubber (Jul) \$75.50

Cocoa (US) \$23.00

Palm Oil (Malaysia) \$1.00

Copra (Philippines) \$1.00

Soybeans (US) \$14.50

Cotton "A" Index \$1.50

Wool (US Super) \$1.50

£ a tonne unless otherwise stated, p-pence/kg

c-cents/lb, r-rings/lb, q-Quintal, M-Metric ton

Mar 7-Jan 2-Dec/Jan. Most Commission average

laststock prices, \* change from a week ago.

London physical market, SCF Rotterdam.

Bullion market close, M-Malayan currency.

## WORLD COMMODITIES PRICES

## COCOA - London POX

	Close	Previous	High/Low
Mar	778	768	778 768
May	804	794	804 794
Jul	824	814	824 814
Sep	848	838	848 838
Nov	872	862	872 862
Jan	896	886	896 886
Mar	920	910	920 910

Turnover: 1720 (300) lots of 10 tonnes

ICCO indicator prices (SDRs per tonne). Daily

for Dec-23: 873.82 (976.04) 10 day average

for Dec-24: 878.46 (976.19)

## COFFEE - London POX

	Close	Previous	High/Low
Jan	1017	998	1017 1007
Mar	1010	1000	1010 1000
May	1015	1010	1015 1010
Jul	1022	1010	1022 1010
Sep	1035	1025	1035 1025

Turnover: 131 (30) lots of 5 tonnes

ICCO indicator prices (US cents per pound) for

Dec-23: 62.11 (61.73) 16 day average

for Dec-24: 62.21 (61.83)

Starting close: January 1992, March 1992

## POTATOES - London POX

	Close	Previous	High/Low
Mar	122.0	122.0	122.0 122.0
May	122.0	122.0	122.0 122.0
Jul	122.0	122.0	122.0 122.0
Sep	122.0	122.0	122.0 122.0
Nov	122.0	122.0	122.0 122.0

Turnover 67 (253) lots of 20 tonnes

## SOYABEANS - London POX

	Close	Previous	High/Low
Mar	121.50	121.50	121.50 121.50
May	121.50	121.50	121.50 121.50
Jul	121.50	121.50	121.50 121.50
Sep	121.50	121.50	121.50 121.50
Nov	121.50	121.50	121.50 121.50

Turnover 0 (11) lots of 10 tonnes

## FRUITS - London POX

	Close	Previous	High/Low
Jan	1540	1530	1540 1530
Mar	1550	1540	1550 1540
May	1560	1550	1560 1550
Jul	1570	1560	1570 1560
Sep	1580	1570	1580 1570

Turnover 3 (104)

## GRAIN - London POX

	Close	Previous	High/Low
Mar	125.75	125.75	125.75 125.75
May	125.75	125.75	125.75 125.75
Jul	125.75	125.75	125.75 125.75
Sep	125.75	125.75	125.75 125.75
Nov	125.75	125.75	125.75 125.75

Turnover: 118.20 (118.20) 118.20 (118.20)

Turnover: 122.25 (122.25) 122.25 (122.25)

## PHEAS - London POX (Cash Settlement) p/kg

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## JUTE - London POX

	Close	Previous	High/Low
Jan	130.0	130.0	130.0 130.0
Mar	131.0	131.0	131.0 131.0
May	132.0	132.0	132.0 132.0
Jul	133.0	133.0	133.0 133.0
Sep	134.0	134.0	134.0 134.0

Turnover 10 (1) lots of 3,200 kg

## LONDON RECENT ISSUES

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## FIXED INTEREST STOCKS

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## RIGHTS OFFERS

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## TRADITIONAL OPTIONS

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## TRADITIONAL OPTION 3-month call rates

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## TRADITIONAL OPTION 3-month call rates

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## TRADITIONAL OPTION 3-month call rates

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## TRADITIONAL OPTION 3-month call rates

	Close	Previous	High/Low
Jan	108.5	108.5	108.5 108.5
Mar	107.5	107.5	107.5 107.5
May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

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	Close	Previous	High/Low
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Mar	107.5	107.5	107.5 107.5
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Turnover 20 (1) lots of 3,200 kg

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May	107.5	107.5	107.5 107.5
Jul	107.5	107.5	107.5 107.5
Sep	107.5	107.5	107.5 107.5

Turnover 20 (1) lots of 3,200 kg

## LONDON METAL EXCHANGES

(Prices supplied by Amalgamated Metal Trading)

	Close	Previous	High/Low
Aluminium	1175.0	1175.0	1175.0 1175.0
Cash	1175.0	1175.0	1175.0 1175.0
3 months	1175.0	1175.0	1175.0 1175.0

Turnover: 1720 (300) lots of 10 tonnes

ICCO indicator prices (SDRs per tonne). Daily

for Dec-23: 873.82 (976.04) 10 day average

for Dec-24: 878.46 (976.19)

## COFFEE - London POX

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Dec-23: 62.11 (61.73) 16 day average

for Dec-24: 62.21 (61.83)

## POTATOES - London POX



## LONDON STOCK EXCHANGE

## Merry Christmas Eve for UK shares

By Terry Byland, UK Stock Market Editor

THE UNEXPECTED overnight upsurge on Wall Street caught the London marketmakers unawares on Christmas Eve and UK stocks bounded ahead, adding nearly 40 points to the FT-SE 100. By the 12.30pm close of trading, the Footsie was within 10 points of the important 2,400 mark, while the December contract on the index had narrowly regained this benchmark level.

At the day's high point, the Footsie was 40 points up at 2,385.4 and this level was almost held until the end of the trading session. The final reading of 2,384.4 left a net advance of 39 points.

US fund managers, disenchanted by the reduced returns now offered on cash, turned to buying equities in New York and continued their activity

Account Dealing Dates		
First Dealing	Dec 30	Jan 13
Second Dealing	Dec 31	Jan 14
Third Dealing	Jan 2	Jan 15
Fourth Dealing	Jan 3	Jan 16
Account Day	Jan 10	Jan 23
Account Day	Jan 20	Feb 2

These dates apply to all accounts unless otherwise stated.

ities in the London market. Although very modest, the US interest in UK equities was enough to keep trading levels in balance over Christmas and therefore had no stock to meet the sudden demand. Share prices were marked up strongly in an attempt to ward off the buyers without at the same time bringing on an avalanche of sellers - in other words to

avoid doing business at all. These manoeuvres brought on a squeeze in the stock index futures, where the December contract on the Footsie, which had also been comfortably positioned close to parity with the underlying index for expiry on the last day of the year, quickly moved to a premium of around 10 points.

There was not a great deal of genuine activity, however. Domestic investment had largely closed down for the holiday period and the surge in the New York market was not enough to bring UK fund managers hurrying to the City.

Continued firmness in sterling helped equities but did nothing to soothe underlying concern over the outlook for UK base rates. The gain in the London market was in line

with other markets in Europe, where interest rates have been raised in response to the increase in lending rates by the Bundesbank.

The sharpest gains in UK equities came in US-orientated issues, where Reuters, Glaxo and Wellcome stood out well. BP and the rest of the oil sector rallied hopelessly from the falls recorded earlier in the previous session; there was some US support for the blue chip oil issues but worries about the outlook for crude oil prices continued to restrain buyers.

Little recovery was seen among the domestic retail stocks, which are braced for a poor Christmas selling season. Marks and Spencer and GUS managed to edge slightly higher but lagged well behind

the rest of the equity market. The uncertain outlook for consumer spending in the face of upward pressures on interest rates also held back some

tax-related trading remained a feature of equities. While fund managers would take the risk of selling on Tuesday without being able to repurchase before the end of the week, there were still many large repurchase deals.

Many of these deals were reported only around the end of Tuesday's curtailed trading session, which recorded a relatively high Seag volume figure of 972m shares, compared with 692.8m for the preceding full-day session.

## FINANCIAL TIMES STOCK INDICES

	Dec 24	Dec 25	Dec 26	Dec 27	Dec 28	Year Ago	1991	Low	Since Compil.
Government Secs	86.48	86.54	86.62	87.10	87.38	82.20	87.84	82.17	48.16
Fixed Interest	96.71	96.91	97.27	97.37	97.47	90.59	97.40	90.59	50.53
Ordinary Shares	1813.0	1781.4	1791.9	1814.7	1833.7	1687.8	2108.3	1686.3	48.4
Gold Mines	143.9	141.8	143.5	146.3	145.6	148.9	222.8	127.0	73.7
FT-SE 100 Share	234.4	234.5	235.1	239.1	241.8	216.7	267.6	205.4	96.9
FT-SE Euroshare 200	1088.17	1071.77	1078.79	1089.45	1101.85	-	1186.60	1036.22	65.62

©Ord. Div. Yield 5.08 5.15 5.12 5.05 5.01 5.08 Since 1980 Div. Yield 10.10% (1980-1991) 10.10% (1980-1991) 10.10% (1980-1991) 10.10% (1980-1991) 10.10% (1980-1991) 10.10% (1980-1991) 10.10% (1980-1991) 10.10% (1980-1991) 10.10% (1980-1991) 10.10% (1980-1991)

## GILT EDGED ACTIVITY

	Dec 23	Dec 26
Gilt Edged	54.2	73.4
5-Day average	71.3	77.5

SE Activity 1974. Excluding intra-market business & overseas turnover.

London report and latest Share Index: Tel. 0898 123001

	Dec 24	Dec 25	Dec 26	Dec 27	Dec 28	Year Ago	1991	Low	Since Compil.
Government Secs	86.48	86.54	86.62	87.10	87.38	82.20	87.84	82.17	48.16
Fixed Interest	96.71	96.91	97.27	97.37	97.47	90.59	97.40	90.59	50.53
Ordinary Shares	1813.0	1781.4	1791.9	1814.7	1833.7	1687.8	2108.3	1686.3	48.4
Gold Mines	143.9	141.8	143.5	146.3	145.6	148.9	222.8	127.0	73.7
FT-SE 100 Share	234.4	234.5	235.1	239.1	241.8	216.7	267.6	205.4	96.9
FT-SE Euroshare 200	1088.17	1071.77	1078.79	1089.45	1101.85	-	1186.60	1036.22	65.62

## TRADING VOLUME IN MAJOR STOCKS

	Dec 24	Dec 25	Dec 26	Dec 27	Dec 28	Year Ago	1991	Low	Since Compil.
Government Secs	86.48	86.54	86.62	87.10	87.38	82.20	87.84	82.17	48.16
Fixed Interest	96.71	96.91	97.27	97.37	97.47	90.59	97.40	90.59	50.53
Ordinary Shares	1813.0	1781.4	1791.9	1814.7	1833.7	1687.8	2108.3	1686.3	48.4
Gold Mines	143.9	141.8	143.5	146.3	145.6	148.9	222.8	127.0	73.7
FT-SE 100 Share	234.4	234.5	235.1	239.1	241.8	216.7	267.6	205.4	96.9
FT-SE Euroshare 200	1088.17	1071.77	1078.79	1089.45	1101.85	-	1186.60	1036.22	65.62

Based on the trading volume of a selection of Alpha securities held through the SEAD system on Tuesday until 12.30pm. Trades of one million or more are rounded down.

## EQUITY FUTURES AND OPTIONS TRADING

THE SUDDEN rise in the Dow Jones Industrial Average overnight inspired a flurry of activity in derivatives in London on Tuesday.

The December contract on the FT-SE 100 index showed a 10-point premium for most of the curtailed trading session. Dealers stressed, however, that turnover had been relatively light, with the price of the December contract responding to a squeeze on

marketmaker positions by the locals, or independent traders. December quickly moved to a premium of around 10 points when equities opened in the face of some selective demand for UK shares from New York investment sources. This premium was then held, with at least one leading London securities firm trading between the futures and the underlying index.

The markets were short of stock to meet the sudden demand both for derivatives and equities, and market-makers were obliged to move prices around quickly. The locals were able to secure futures higher near the end of the session, the December contract touching 2,406 before settling around 2,402.

In traded options, the FT-SE Euro contract dominated trading, recording 1,349 lots dealt out of a market total of 5,690.

## Focus on Zocor accord

PHARMACEUTICALS group SmithKline Beecham staged a good advance after news that it was joining forces with US company Merck over the marketing of a new drug in the US. The two groups signed a letter of intent to co-promote an anticholesterol drug called Zocor.

The drug, developed by Merck, had recently received approval from the US Food and Drug Administration. The joint marketing agreement was unexpected and observers were positive over the prospects.

Dr Erling Refsum, pharmaceuticals analyst with Nomura Research, said: "Anti-cholesterol drugs are the next blockbuster series, and this is a sensible business deal which will have an immediate impact on the bottom line. We reckon it will add between \$10m and \$20m to SmithKline's profits next year."

Mr Nigel Barnes of Hoare Covett commented: "It is very good news. This is a fast-growing market."

SmithKline moved ahead 18 to 808p in a strong overall market, with 1.7m shares changing hands. The stock was further helped by the overnight strength on Wall Street, where the shares are traded in the

form of American Depositary Receipts.

The rally on Wall Street on Monday gave a fillip to most international stocks. Hanson appreciated 7% to 196 1/2p. Bofors International finished 22 stronger at 102 1/2p. Glaxo bounced 15 to 795p. Wellcome firmed 15 to 955p and Reuters, which has attracted considerable institutional interest recently, climbed 21 to 964p.

TI and Siebe, which both have a strong presence in the US, also stood out, the former closing 11 better at 516p and the latter rising 13 to 497p.

Brewery concern Bass was one of the very few weak spots in the Footsie 100, the shares ending 2 to 987p. Most of the UK Holiday Inns are directly owned by a Bass subsidiary, and there was some disappointment that a Holiday Inns franchise holder was pulling out after 30 years.

Water shares ebbed slightly on a mark-down, after having improved on Monday following an announcement that Ofwat, the industry regulator, would

allow South West Water to raise its charges over the next three years. The increase in the company's charging limit was at the top of expectations.

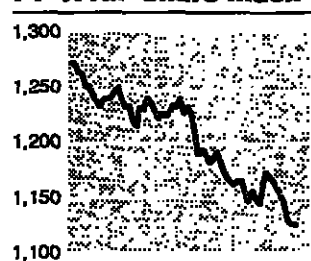
Sovereign Trent and Wessex both slipped a penny to 329p and 366p respectively. Yorkshire lost 2 to 354p but South West gained a penny to 325p.

Oil group Lloyds, which won control of Ultramar last week, picked up 7 to 223p after stating that it planned to sell Ultramar's Canadian refineries.

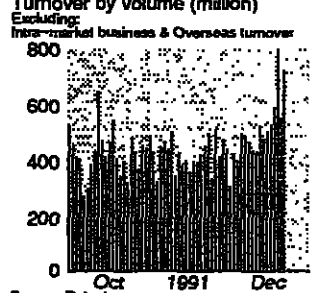
The company said in a statement: "Lloyds' long-term strategy is to remain a pure upstream exploration and production company... accordingly, Lloyds intends to disengage from (Canadian) downstream activities in a manner and a time frame aimed at maximising shareholder value." It added that it was considering a range of options for disposal, including flotation. Ultramar put on 7 to 265p.

The banks rallied well, with Standard Chartered improving 9 to 407p, Midland 13 to 209p,

## FT-A All-Share Index



## Equity Shares Traded



Barclays 14 to 373p and Lloyds 11 to 380p. Anglo Irish, which announced an agreement to buy the Irish merchant banking arm of Hill Samuel, a subsidiary of TSB, moved forward 3 to 50p.

The most heavily traded stock was Asda, with turnover of 62m shares recorded on the Seag ticker. However, the trades were done early in the morning and at 21p - a large discount to the quoted price. This is the usual method for tax-related "bed and breakfast"

deals. Asda gained half a penny to 31p.

ECC bounced 12 to 460p after speculation began to fade that it might launch a friendly bid for Steelcity (up 6 at 103p).

Insurers were strong, with Royal rallying 14 to 200p on negligible genuine business and Commercial Union, which has very little exposure to mortgage guarantees, bouncing 17 to 455p. The sector suffered earlier in the week after Sun Alliance (1 firm at 770p) announced that it expected to lose £320m from the mortgage indemnity side of its business.

Outside the Footsie, Harvey & Thompson tumbled 23 to 150p after revealing a full-year loss of £11.6m, against a profit of £2.08m for the previous year. It also reported that it was selling the pawnbroking side of its business for £14.5m to Cash America Investments, of the US.

Independent oil exploration concern Pict Petroleum was held down to 80p after announcing that only 50.1 per cent of its £12m rights issue had been taken up.

Cookson improved 3 to 101p on news that trading house C. Itoh had agreed to buy its stationery subsidiary, which markets materials for plastics, for about ¥500m (£2.1m).

## MARKET REPORTER: Peter John

Other market statistics, including the FT-Aquaries Share Index and London Traded Options, Page 18.

## PUBLIC NOTICES

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## Maxwell Communication Corporation plc

6 3/8% DM-Bonds of 1988/1993 - WKN 484 200 -  
8 3/8% ECU-Bonds of 1988/1993 - WKN 484 910 -

Maxwell Communication Corporation plc has applied for the institution of reorganisation proceedings according to Chapter 11 of the US Bankruptcy Code. In the United Kingdom administrators have been appointed for Maxwell Communication Corporation plc by the U.K. High Court. Henceforth, each Bondholder of the DM 150 Mio. 6 3/8% Bonds of 1988/1993 and the ECU 75 Mio. 8 3/8% Bonds of 1988/1993 is entitled to declare his Bonds due and demand repayment thereof at par plus accrued interest, in accordance with para. 12(1) (d) of the respective Terms of Issue.

The Bondholder shall exercise his right to declare his Bonds due by delivering or sending by registered mail to Bayerische Vereinsbank AG, Zentralbereich Wertpapiergeschäft VTW/WMCL, Am Tucherpark 1, D-8200 Munich 22, a written notice as well as evidence of ownership satisfactory (e.g. confirmation by its depository bank). The Bonds shall become due upon receipt of such notice by Bayerische Vereinsbank. The notice will be forwarded by Bayerische Vereinsbank to Maxwell Communication Corporation plc without any further examination.

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BAYERISCHE VEREINSBANK  
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## LONDON SHARE SERVICE

## INVESTMENT TRUSTS - Cont.

Notes	Price	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
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● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

Unit	Cash	Bid	Offer + or -	Yield
Coupon	Price	Price	Price	Gr%

High Income						
Gifts & Fund Int	6	113.8	115.8	122.9	...	9.36
High Inc Equity	6	119.5	122.5	130.3	...	6.52

[illegible]

Compiled with the assistance of Lautro S&P

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## FT MANAGED FUNDS SERVICE

Current Unit Trust prices are available on FT Cityline. Calls charged at 49p per minute peak and 99p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 825-2126.

Unit Trust Name	Code	Price	Change	Unit Trust Name	Code	Price	Change
Standard Life Unit Trust	SL0001	1.00	0.01	Standard Life Unit Trust	SL0002	1.00	0.01
Standard Life Unit Trust	SL0003	1.00	0.01	Standard Life Unit Trust	SL0004	1.00	0.01
Standard Life Unit Trust	SL0005	1.00	0.01	Standard Life Unit Trust	SL0006	1.00	0.01
Standard Life Unit Trust	SL0007	1.00	0.01	Standard Life Unit Trust	SL0008	1.00	0.01
Standard Life Unit Trust	SL0009	1.00	0.01	Standard Life Unit Trust	SL0010	1.00	0.01
Standard Life Unit Trust	SL0011	1.00	0.01	Standard Life Unit Trust	SL0012	1.00	0.01
Standard Life Unit Trust	SL0013	1.00	0.01	Standard Life Unit Trust	SL0014	1.00	0.01
Standard Life Unit Trust	SL0015	1.00	0.01	Standard Life Unit Trust	SL0016	1.00	0.01
Standard Life Unit Trust	SL0017	1.00	0.01	Standard Life Unit Trust	SL0018	1.00	0.01
Standard Life Unit Trust	SL0019	1.00	0.01	Standard Life Unit Trust	SL0020	1.00	0.01
Standard Life Unit Trust	SL0021	1.00	0.01	Standard Life Unit Trust	SL0022	1.00	0.01
Standard Life Unit Trust	SL0023	1.00	0.01	Standard Life Unit Trust	SL0024	1.00	0.01
Standard Life Unit Trust	SL0025	1.00	0.01	Standard Life Unit Trust	SL0026	1.00	0.01
Standard Life Unit Trust	SL0027	1.00	0.01	Standard Life Unit Trust	SL0028	1.00	0.01
Standard Life Unit Trust	SL0029	1.00	0.01	Standard Life Unit Trust	SL0030	1.00	0.01
Standard Life Unit Trust	SL0031	1.00	0.01	Standard Life Unit Trust	SL0032	1.00	0.01
Standard Life Unit Trust	SL0033	1.00	0.01	Standard Life Unit Trust	SL0034	1.00	0.01
Standard Life Unit Trust	SL0035	1.00	0.01	Standard Life Unit Trust	SL0036	1.00	0.01
Standard Life Unit Trust	SL0037	1.00	0.01	Standard Life Unit Trust	SL0038	1.00	0.01
Standard Life Unit Trust	SL0039	1.00	0.01	Standard Life Unit Trust	SL0040	1.00	0.01
Standard Life Unit Trust	SL0041	1.00	0.01	Standard Life Unit Trust	SL0042	1.00	0.01
Standard Life Unit Trust	SL0043	1.00	0.01	Standard Life Unit Trust	SL0044	1.00	0.01
Standard Life Unit Trust	SL0045	1.00	0.01	Standard Life Unit Trust	SL0046	1.00	0.01
Standard Life Unit Trust	SL0047	1.00	0.01	Standard Life Unit Trust	SL0048	1.00	0.01
Standard Life Unit Trust	SL0049	1.00	0.01	Standard Life Unit Trust	SL0050	1.00	0.01
Standard Life Unit Trust	SL0051	1.00	0.01	Standard Life Unit Trust	SL0052	1.00	0.01
Standard Life Unit Trust	SL0053	1.00	0.01	Standard Life Unit Trust	SL0054	1.00	0.01
Standard Life Unit Trust	SL0055	1.00	0.01	Standard Life Unit Trust	SL0056	1.00	0.01
Standard Life Unit Trust	SL0057	1.00	0.01	Standard Life Unit Trust	SL0058	1.00	0.01
Standard Life Unit Trust	SL0059	1.00	0.01	Standard Life Unit Trust	SL0060	1.00	0.01
Standard Life Unit Trust	SL0061	1.00	0.01	Standard Life Unit Trust	SL0062	1.00	0.01
Standard Life Unit Trust	SL0063	1.00	0.01	Standard Life Unit Trust	SL0064	1.00	0.01
Standard Life Unit Trust	SL0065	1.00	0.01	Standard Life Unit Trust	SL0066	1.00	0.01
Standard Life Unit Trust	SL0067	1.00	0.01	Standard Life Unit Trust	SL0068	1.00	0.01
Standard Life Unit Trust	SL0069	1.00	0.01	Standard Life Unit Trust	SL0070	1.00	0.01
Standard Life Unit Trust	SL0071	1.00	0.01	Standard Life Unit Trust	SL0072	1.00	0.01
Standard Life Unit Trust	SL0073	1.00	0.01	Standard Life Unit Trust	SL0074	1.00	0.01
Standard Life Unit Trust	SL0075	1.00	0.01	Standard Life Unit Trust	SL0076	1.00	0.01
Standard Life Unit Trust	SL0077	1.00	0.01	Standard Life Unit Trust	SL0078	1.00	0.01
Standard Life Unit Trust	SL0079	1.00	0.01	Standard Life Unit Trust	SL0080	1.00	0.01
Standard Life Unit Trust	SL0081	1.00	0.01	Standard Life Unit Trust	SL0082	1.00	0.01
Standard Life Unit Trust	SL0083	1.00	0.01	Standard Life Unit Trust	SL0084	1.00	0.01
Standard Life Unit Trust	SL0085	1.00	0.01	Standard Life Unit Trust	SL0086	1.00	0.01
Standard Life Unit Trust	SL0087	1.00	0.01	Standard Life Unit Trust	SL0088	1.00	0.01
Standard Life Unit Trust	SL0089	1.00	0.01	Standard Life Unit Trust	SL0090	1.00	0.01
Standard Life Unit Trust	SL0091	1.00	0.01	Standard Life Unit Trust	SL0092	1.00	0.01
Standard Life Unit Trust	SL0093	1.00	0.01	Standard Life Unit Trust	SL0094	1.00	0.01
Standard Life Unit Trust	SL0095	1.00	0.01	Standard Life Unit Trust	SL0096	1.00	0.01
Standard Life Unit Trust	SL0097	1.00	0.01	Standard Life Unit Trust	SL0098	1.00	0.01
Standard Life Unit Trust	SL0099	1.00	0.01	Standard Life Unit Trust	SL0100	1.00	0.01

## INSURANCES

12/11/91



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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar firmer in light trade

The dollar recovered ground on the foreign exchange markets on Tuesday, although trading volumes remained extremely light and the true position of the US currency may not become clear until after the year-end holiday period.

The US currency weakened overnight in Tokyo trading, having closed in London at DM1.5135 on Monday, already down 2 pence and close to the lowest level of the year. At one point the dollar hit a low of DM1.5115 in far Eastern trading before professional dealers stepped in to provide support.

This proved enough to prompt a mild rally through European and the early hours of US trading. By late afternoon in London, the dollar stood at DM1.5135.

However, currency economists noted that the interest rate differential between the US and its main trading competitors is extremely high by historic standards following the 1 per cent cut in the US discount rate to 5.5 per cent.

The German discount rate was increased to 8 per cent last week. While the two rates are not directly comparable in function, the wide differential could attract investors out of dollar financial assets in the New

Year when portfolio investors decide first quarter asset allocations. This could add to the weakness of the US currency.

The dollar was also firm against the Japanese yen on Tuesday, closing in London at around ¥127.55, up from ¥126.50 on Monday.

The Japanese authorities do not appear concerned by the current strength of the yen, even though it makes Japanese exporters relatively less competitive.

Mr Tsutomu Wata, finance minister, commented overnight in Tokyo that current exchange rates are not a negative factor for the Japanese economy.

Current account data for November, released on Tuesday, confirmed this picture. The current account surplus in the month reached \$7.26bn, compared with \$1.68bn in November 1990. A 4.5 per cent increase in exports was accom-

panied by a 14.4 per cent decline in imports, as the slowdown in the Japanese economy has dampened demand for imported goods.

Within the European exchange rate mechanism, sterling was stable against the D-Mark and other currencies, following a steady decline in London trading on Monday.

The UK currency stood at DM2.34 by Tuesday's close, little changed from Monday's closing level. The floor against the German currency is currently DM2.335, determined by the relative strength of the other currencies in the system, in particular the Spanish peseta, the strongest.

While the Spanish, French and Italian governments all raised interest rates on Monday to defend their currencies following the Bundesbank's decision to increase rates to 10 per cent last week, the UK authorities did not act.

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change
Spanish Peseta	100	166.64	+0.01
French Franc	100	6.5596	+0.01
Italian Lira	1,000	2036.27	+0.01
German Mark	100	1.9363	+0.01
British Pound	100	163.26	+0.01
Dutch Guilder	100	3.6363	+0.01
Swedish Krona	100	10.4603	+0.01
Portuguese Escudo	200	200.48	+0.01
Irish Punt	100	7.8756	+0.01
Belgian Franc	100	36.3636	+0.01
Japanese Yen	100	127.55	+0.01

Source: Reuters. All rates are as of 12.00 GMT on Tuesday, December 27, 1991.

## STERLING INDEX

Index	Value	% Change
100 = 1984-85 average	100.00	
Dec 24	100.00	
Dec 25	100.00	
Dec 26	100.00	
Dec 27	100.00	

## CURRENCY MOVEMENTS

Currency	Value	% Change
US Dollar	1.5135	+0.01
Japanese Yen	127.55	+0.01
German Mark	2.34	+0.01
French Franc	6.5596	+0.01
Italian Lira	2036.27	+0.01
British Pound	163.26	+0.01
Dutch Guilder	3.6363	+0.01
Swedish Krona	10.4603	+0.01
Portuguese Escudo	200.48	+0.01
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## CURRENCY RATES

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## OTHER CURRENCIES

Currency	Value	% Change
US Dollar	1.5135	+0.01
Japanese Yen	127.55	+0.01
German Mark	2.34	+0.01
French Franc	6.5596	+0.01
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Portuguese Escudo	200.48	+0.01
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Japanese Yen	127.55	+0.01

## EXCHANGE CROSS RATES

Currency	Value	% Change
US Dollar	1.5135	+0.01
Japanese Yen	127.55	+0.01
German Mark	2.34	+0.01
French Franc	6.5596	+0.01
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## LONDON RATES STEADY

The Bank of England moved early to soothe the nerves of the London money market on Tuesday, against the background of sterling's continued weakness within the European exchange rate mechanism and fears that UK interest rates may have to rise.

The Bank forecast a £750m liquidity shortage and immediately relieved any potential pressures for higher money rates by stepping in with a £770m round of early assistance. It bought hand 1 bank bills at 10 per cent and hand 3 bills at 10 per cent.

UK clearing bank base lending rate 10.5 per cent from September 4, 1991.

## MONEY MARKETS

## London rates steady

The March short sterling futures contract on the London International Financial Futures Exchange closed at 89.29, little changed on the day - implying interest rates of 10.71 per cent by the spring, against the current base lending rate of 10.5 per cent.

The key three-month interbank money rate was slightly easier at 11.10 per cent, from 11 1/4 to 11 per cent on Monday. Market sentiment was buoyed by the stability of sterling on the foreign exchange markets following a bout of weakness on Monday. The pound traded at around DM2.34 throughout the day, still above its floor of DM2.335.

However, economists pointed out that forward money rates from one month to one year are now at or very close to 11 per cent.

The German money markets were closed from Tuesday to Thursday for the Christmas holiday. On Monday call money was quoted at 9.5 per cent, higher than the previous week following the introduction of higher than anticipated reserve requirements but comfortably below the Bundesbank's Lombard emergency funding rate for financial institutions, which was increased by 1/4 a point to 9.75 per cent last week.

The Tokyo market was also closed on Tuesday for an annual holiday.

## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG FINANCIAL FUTURES

Contract	Value	% Change
US Dollar	1.5135	+0.01
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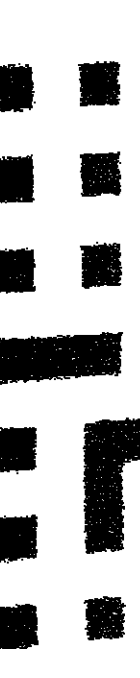
## LIFE LONG FINANCIAL FUTURES

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# KEY MARKET FUNDS

CROSSWORD



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**CANADA**

## INDICES

STANDARD AND POOR'S	REX General (2/12/90)	(d)	(d)	765.2	774.1	1186.9 (2/90)	765.2 (2/90)
FRANCE							

NASDAQ Composite	549.56	543.90	535.76	534.53	(12/11)	(14/1)	(10/10/89)	(9/12/72)	ISER Overall (4/1/80)	(c)	1357.55	1347.42	1354.04	1520.65 (15/3)	1114.86 (2)
					556.17	395.75	556.17	54.87	ITALY						

NEW YORK ACTIVE STOCKS			TRADING ACTIVITY		
Closing	Change		& Volume	Millions	
60	+0.75	189.5	187.5	187.9	203.1 (546)
<b>NORWAY</b>					

Westinghouse	1,615,000	25%	+ 4	Falls	431	421	618	SOUTH KOREA									
East America	1,545,200	36½	+ 2½	Unchanged	444	396	462	Korea Camp Ex. (42,000)				610.92	610.99	596.51	612.25	713.10 NYD	596.51 (23)
McDonnell	1,529,500	39½	+ 1½	"	"	100	100	GRAND									

Metals & Minerals	2820.53	2771.19	2750.30	2715.90	3299.99 (18/7)	2632.06 (9/1)	THAILAND ↑					
Composite	3402.00	3378.15	3340.85	3326.10	3604.09 (12/11)	3161.95 (15/1)	Banknote SET (30M/75)	698.19	683.36	680.38	686.83	908.13 (19/4)

Penta-Ocean .....	4.8m	980	+70	Meiji Milk .....	3.3m	960	-30
Sasei Kogyo .....	4.7m	1,440	+40	Clarion .....	3.2m	1,030	-70
Toyo Ink .....	4.2m	980	-30	Hitachi Zosen .....	2.6m	865	-

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**FINANCIAL TIMES**  
 LONDON & BUSINESS INTERNATIONAL







**NASDAQ NATIONAL MARKET**

	P/	Sta				
	Dtr.	E	100e	High	Low	Last Chng
mp	100	13	148	u30	37½	37½

[illegible]

## 3:00 pm prices December 26

[illegible]

*Data source: BMRC Businessman Survey 1996*

**ADDENDUM**



AMERICA

# Dow continues to strengthen as laggards recover

## Wall Street

PRICES ROSE moderately in light post-Christmas trading yesterday, with investors showing some preference for stocks that have been out of favour in recent months, writes Alan Friedman in New York.

The Dow Jones Industrial Average gained 15.43 to 3,065.41 by 1.30 pm - within 11 points of its record high set in October. In trading volume of 84.7m shares on the New York Stock Exchange, The Standard & Poor's 500 was 2.94 higher at 402.17, while the Nasdaq composite of over-the-counter

loss Citicorp unveiled for the third quarter. Yesterday Citicorp's share price rose 3% to \$10.10 in volume of 1.81m shares.

The price of shares in Banc One, the successful Midwestern banking group, rose by 3% to \$60.75 in light trading. The price rise came after Banc One said that it would acquire Premier Banc of Baton Rouge, Louisiana. The Federal Reserve said it would not approve a merger plan under which Banc One would inject capital into Premier.

Elsewhere, General Motors was marked 3% lower to \$29.12 following a downgrade of the vehicle group's long-term debt rating and concern over a possible acceptance of its General Motors Acceptance Corporation financial services unit.

Hitchell, the Japanese electronics group, jumped 2% to \$71 after the announcement that it will sell IBM notebook-sized personal computers in Japan. IBM's share price declined, however, by 3% to \$87.40.

On the American Stock Exchange, Ixax, a pharmaceutical company, was boosted by 2% to \$37.40 following the news that Ixax has agreed to buy 50 per cent of Baker Cummings Dermatology from Union Carbide's chemicals and plastics division. The purchase, to be paid for in Ixax stock, will give Ixax 100 per cent of the Baker Cummings unit.

**Canada**

CHRISTMAS EVE finished on a positive note for Toronto stocks, before the market closed for a two-day holiday. The composite index closed 23.8 up at 3,403.0 in a half-day session. Volume was 8.5m shares, compared with Monday's 17.7m. Value fell to \$1.1bn from \$1.2bn.

Royal Trustco gained 3% to 37.75. The company said that a preliminary review of 1991 results had led to an additional provision of about C\$70m for UK lending. It said that the provision was for loans made before June 1990, when it restructured lending policies.

Citigroup said on Tuesday that, following the inspection, it expected fourth quarter loan provisions to be in line with its own expectations, a statement that was vague but sufficient to persuade investors that there should not be any more surprises such as the \$655m

loss Citicorp unveiled for the third quarter. Yesterday Citicorp's share price rose 3% to \$10.10 in volume of 1.81m shares.

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**Europe**

Transatlantic inspiration lifts bourses

THE EBULLIENT performance of Wall Street this week brought bourses out of their gloomy mood. Paris and Madrid both advanced yesterday, in spite of the closure of other European markets for the second day of Christmas, writes Our Markets Staff.

MADRID put on 1.6 per cent on its return from a two-day break. Turnover was moderate at about Ptas1.6bn, boosted by a couple of large block trades, as the general index rose 8.32 to 235.51.

Among the winners, BBV gained Ptas5 to Ptas2410 with 375,210 shares traded. Elsewhere in the banking sector, a put-through of 1m shares in Banco Hispano Americano lifted volume in the stock to 1.27m shares, as the price edged up Ptas10 to Ptas3,020. Hispamer, the leasing company, leapt Ptas65 to 31.6 per cent to Ptas2,630, before the opening of Banco Hispano's tender offer for the 20 per cent of Hispamer that it does not already own.

There was also activity among utilities. Endesa rose Ptas6 to Ptas2,835 in volume of 782,345 shares, which included a large put-through, while Peca gained Ptas18 to Ptas32 in

# End of Zimbabwe's run revives 1981 memories

## Tony Hawkins on prospects for one of sub-Saharan Africa's top three markets excluding Johannesburg

ZIMBABWE's remarkable three-year bull run came to a sudden end on September 3, when the local Industrials index peaked at 2,732 - up almost 40 per cent in 33 months - and reminded investors of what happened just over 10 years earlier.

In February 1981, Zimbabwe shares were knocked off their perch by rising interest rates, as monetary policy was tightened to curb inflation and stabilise the balance of payments. The Industrials index, which includes 35 stocks, fell from its previous peak of 464, registered in February 1981, to a 17-year low of 101 in August 1984.

From there it was a long, slow recovery to a new all-time high in 1986, before rising 57 per cent to 665 in 1988 and 163 per cent to 2,383 during 1990.

The 1989-90 boom was the result of steady economic growth, surging profits boosted by quickening inflation, and the scarcity of alternative investment opportunities in an overhated market, fenced in

by tight exchange controls. The equity market, which had seen capitalisation peak at Z\$1.1bn (US\$1.7bn) early in 1981, collapsed to a mere Z\$262m (US\$174m) by 1984, before growing by Z\$4.6bn to Z\$7bn last year, making it sub-Saharan Africa's second largest market after South Africa.

That status was short-lived. The 46 per cent devaluation of the Zimbabwe dollar, most of which took place in August and September, and the subsequent market shake-out knocked almost 75 per cent off the market capitalisation, which had peaked at more than Z\$8.7bn in September. In early December, the market was valued at Z\$6.5bn, and Zimbabwe was back in third place in the African stock market league table, behind Nigeria.

A welcome feature this year has been the strength of the new issue market. Three new companies came to the market - Barclays Bank Zimbabwe, which raised Z\$5.5m, Falcon Gold Mines, Z\$19.5m, and UDC,

the lowest in nine years, falling below 100bn shares for the first time since 1984.

Options traders tried to manipulate prices yesterday, the exercise day for contracts. Mr Masamuku Okuma at UBS Phillips & Drew said that buying focused on calls, or buying rights.

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**Roundup**

THE RECENT strength in Tokyo and on Wall Street encouraged the Pacific Rim both yesterday and on Tuesday. On Wednesday, only Thailand was open, while yesterday, Hong Kong, Australia and New Zealand remained shut.

SEOUL ended slightly higher yesterday, on the last trading day of the year. The composite index, which rose 24.08 to 610.59 on Tuesday, added

another 0.33 to 610.92, but fell 10 per cent over the year.

TAIWAN passed the 4,500 resistance level on the weighted index in busy trading yesterday. The index gained 80.0 or 1.8 per cent to 4,529.58, as investors hunted for low-priced blue chips.

BANGKOK was lifted by government comments on measures to help banks next year. Bangkok Bank accounted for a fifth of the total market turnover of Bt2.54m as it jumped Bt20 to Bt414. The SET index rose 8.85 to 688.19, after adding 6.00 to 689.36 on Wednesday.

MANILA's composite index gained 13.86 to 1,138.78. HONG KONG performed well in Tuesday's half-day session, the Hang Seng index climbing 46.84 to 4,192.76, in market turnover of HK\$717.8m, down from HK\$947m. NEW ZEALAND's NZSE-40 index rose 14.59 to 1,470.14 on Tuesday, thanks to foreign buying.

**Asia Pacific**

THE EQUITY market, which had seen capitalisation peak at Z\$1.1bn (US\$1.7bn) early in 1981, collapsed to a mere Z\$262m (US\$174m) by 1984, before growing by Z\$4.6bn to Z\$7bn last year, making it sub-Saharan Africa's second largest market after South Africa.

That status was short-lived. The 46 per cent devaluation of the Zimbabwe dollar, most of which took place in August and September, and the subsequent market shake-out knocked almost 75 per cent off the market capitalisation, which had peaked at more than Z\$8.7bn in September. In early December, the market was valued at Z\$6.5bn, and Zimbabwe was back in third place in the African stock market league table, behind Nigeria.

A welcome feature this year has been the strength of the new issue market. Three new companies came to the market - Barclays Bank Zimbabwe, which raised Z\$5.5m, Falcon Gold Mines, Z\$19.5m, and UDC,

the lowest in nine years, falling below 100bn shares for the first time since 1984.

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# Nigerian advance gathers momentum

## JOHANNESBURG drifted aimlessly in an abbreviated session on Tuesday, before the Christmas break. The all-gold index added 4 to 1,176. Vaal Reef closing 83 higher at R201, helping the all-share index gain 12 to 3,420. But the industrial index stood still at 4,088.

NIGERIA's stock market gathered momentum during 1991, with the share price index rising by more than 50 per cent from 514 at the end of 1990 to 775 in mid-December, writes Tony Hawkins.

In the last three years, equity prices have more than trebled, from 254 on the index in December 1988 to 775 at present.

In part, this reflects inflation, which touched 50 per cent during 1989 before falling back into single figures in 1990 and the first half of 1991. It is also the result of strong economic growth, which averaged more than 5 per cent a year over the period, and buoyant oil revenues in 1990 and early this year.

In naïve terms, market capitalisation has increased 52 per cent in the first 10 months of 1991 to N17.5bn from N11.5bn at the end of 1990. In US dollars, the market was worth \$1.5bn, virtually double its low point of \$600m three years ago and a rise of more than 33 per cent during 1991.

In spite of this, the Nigerian market today is worth only 60 per cent of its peak 1981 value of more than \$6bn, the consequence of the steep devaluation of the naira following the implementation of the structural adjustment programme in 1986.

A surge of rights issues and an increase in the total of listed companies account for part of the growth in 1991. Over the past year, the number of listings has increased to 141 from 131, while in the first half of 1991 there were 34 rights issues.

The stock exchange was the vehicle for three privatisations in the first half of the year: the 48m-share Unilever listed, the sale of 14.1m shares in National Salt Company and the sale of 25m shares in Ayo Olu Olu. These three raised N12.5bn (N12.5bn), while a total of N6m came from eight other public offerings, including rights issues.

However, there has been a price to pay for the new issues: a marked decline in new debenture issues. With equities offering an average dividend return of 8.5 per cent, down from 12 per cent a year ago, equity finance is now regarded as cheaper than debentures placed at 12.5 per cent.

**Kenya has sluggish year**

THROUGHOUT 1991, Nairobi's nascent stock exchange continued to do sluggish business, writes Julian Ozanne.

The number of shares traded each week averaged 150,000-150,000. Monthly turnover this year was less than \$1m on average, in a market capitalised at about \$50m. When the Nairobi Stock Exchange (NSE) closed in early December for a month, the share index stood at 960.51, up just 6 per cent from 915.3 at the end of 1990.

In spite of the establishment of a trading floor this year, the NSE, which lists 56 companies, is hampered by an absence of new issues and by the small pool of shareholders who hold on to their equities tentatively. There have been just two public share issues in the last two years, by Kenya Commercial Bank and Kenya

Finance Corporation, while two others have been aborted. Hopes are high that the liberalisation of the financial sector, currently under way, and the privatisation of the 128 companies in which the government has holdings will boost trading.

The Capital Markets Authority believes that the market can absorb 1m-1.5m Kenya shillings worth of new issues over the next 15 months, and has plans to bring in many more of the 15 parastatals of a trading floor this year, the NSE, which lists 56 companies, is hampered by an absence of new issues and by the small pool of shareholders who hold on to their equities tentatively. There have been just two public share issues in the last two years, by Kenya Commercial Bank and Kenya

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